## SUNNOVA ENERGY INTERNATIONAL INC. 20 East Greenway Plaza, Suite 540 Houston, Texas 77046

April 8, 2021

Dear Stockholder:

You are cordially invited to join us for our 2021 Annual Meeting of Stockholders (the "Annual Meeting") to be held virtually on Wednesday, May 19, 2021 at 9:00 AM, Houston Time, at the principal executive office of Sunnova Energy International Inc., 20 East Greenway Plaza, Houston, Texas 77046.

Due to the public health impact of the novel coronavirus outbreak (COVID-19) and to support the health and well-being of our management and stockholders, NOTICE IS HEREBY GIVEN that the Annual Meeting of the Company will be held in a virtual meeting format only. The virtual meeting may be accessed at www.proxydocs.com/NOVA. There is no in-person meeting for you to attend. The Annual Meeting will be held on Wednesday, May 19, 2021 at 9:00 AM, Houston Time. You are entitled to participate in the Annual Meeting if you were a stockholder as of the close of business on March 22, 2021, the record date. To attend the Annual Meeting, you must register in advance, using your control number and other information, at www.proxydocs.com/NOVA prior to the deadline of May 14, 2021 at 5:00 PM Eastern Time. Upon completing your registration, you will receive further instructions via email, including your unique link that will allow you to access the Annual Meeting and vote online during the meeting. You will also be permitted to submit questions at the time of registration. You may ask questions that are confined to matters properly before the Annual Meeting and of general Company concern. The meeting will begin promptly at 9:00 AM Houston Time. We encourage you to access the virtual meeting prior to the start time. Online access will open approximately at 8:45 AM Houston Time, and you should allow ample time to log in to the meeting and test your computer audio system. We recommend that you carefully review the procedures needed to gain admission in advance. There will be technicians ready to assist you with any technical difficulties you may have accessing the virtual meeting. If you encounter any difficulties accessing the virtual meeting during check-in or during the meeting, please call the technical support number that will be posted on the virtual stockholder meeting login page. Whether or not you plan to attend the Annual Meeting, we urge you to vote and submit your proxy in advance of the meeting by one of the methods described in the proxy materials for the Annual Meeting.

We are pleased to take advantage of the rules of the SEC that allow issuers to furnish proxy materials to their stockholders on the Internet. We believe these rules allow us to provide you with information you need while lowering the costs of delivery and reducing the environmental impact of the Annual Meeting. We are mailing to most of our stockholders a Notice of Internet Availability of Proxy Materials, rather than a paper copy of the proxy statement, proxy and 2020 Annual Report to Stockholders. The notice contains instructions on how to access the proxy materials, vote and obtain, if you so desire, a paper copy of the proxy materials.

The proxy statement describes the items of business to be conducted at the meeting, which includes the election of three Class II members of our Board of Directors to serve three-year terms, the ratification of the appointment of PricewaterhouseCoopers LLP as our independent registered public accounting firm for the 2021 fiscal year, and to transact such other business as may properly come before the meeting or any adjournments thereof. At the Annual Meeting, we will also report on industry matters of current interest to our stockholders, and you will have an opportunity to ask questions following the completion of business.

It is important that your shares be represented. Regardless of whether you plan to attend the meeting virtually, please take a moment now to vote your proxy over the Internet, by telephone, or, if printed proxy materials are mailed to you, by completing and signing the form of proxy and promptly

returning it in the envelope provided. The Notice of Annual Meeting of Stockholders on the following page includes instructions on how to vote your shares.

The officers and directors of Sunnova Energy International Inc. appreciate and encourage stockholder participation. We look forward to seeing you at the Annual Meeting.

Sincerely,

Um J. Berger

William J. Berger President and Chief Executive Officer

# SUNNOVA ENERGY INTERNATIONAL INC. 20 East Greenway Plaza, Suite 540 Houston, Texas 77046

### **NOTICE OF 2021 ANNUAL MEETING OF STOCKHOLDERS**

DATE	Wednesday, May 19, 2021
ТІМЕ	9:00 AM, Houston Time
PLACE	Annual Meeting will be held live via the Internet - please visit www.proxydocs.com/NOVA for more details. You must pre-register to attend the meeting online and/or participate at the web address indicated.
ITEMS OF BUSINESS	<ol> <li>To elect the three Class II members of our Board of Directors specified in the accompanying proxy statement to serve three-year terms.</li> <li>To ratify the appointment of PricewaterhouseCoopers LLP as our independent registered public accounting firm for fiscal year 2021.</li> <li>To transact such other business as may properly come before the meeting or any adjournments thereof.</li> </ol>
RECORD DATE	You may vote, at the virtual Annual Meeting or by proxy, at the Annual Meeting if you were a holder of record of our common stock at the close of business on March 22, 2021.
VOTING BY PROXY	<ul> <li>In order to avoid additional soliciting expense to us, please vote your proxy as soon as possible, even if you plan to attend the virtual meeting. Stockholders of record can vote by one of the following methods:</li> <li>1. Call 1-866-390-5419 to vote by telephone;</li> <li>2. Go to <i>www.proxypush.com/NOVA</i> to vote over the Internet; or</li> <li>3. If you received a paper copy of your proxy materials, please MARK, SIGN, DATE AND RETURN your proxy card in the enclosed postage-paid envelope. If you are voting by telephone or the Internet, please do not mail your proxy card.</li> </ul>
IMPORTANT NOTICE	REGARDING THE AVAILABILITY OF PROXY MATERIALS FOR THE

STOCKHOLDERS MEETING TO BE HELD ON MAY 19, 2021. A COPY OF THE PROXY STATEMENT, A FORM OF PROXY, AND THE SUNNOVA ENERGY INTERNATIONAL INC. 2020 ANNUAL REPORT TO STOCKHOLDERS ARE AVAILABLE AT WWW.PROXYDOCS.COM/NOVA

By Order of the Board of Directors

Walter A. Baker Secretary

April 8, 2021

# 2021 ANNUAL MEETING OF STOCKHOLDERS SUNNOVA ENERGY INTERNATIONAL INC.

# **PROXY STATEMENT**

This proxy statement relates to the solicitation of proxies by the Board of Directors of Sunnova Energy International Inc. for use at the 2021 Annual Meeting of Stockholders to be held virtually on Wednesday, May 19, 2021 at 9:00 AM, Houston Time, at 20 East Greenway Plaza, Houston, Texas 77046 and at any and all adjournments or postponements thereof. This proxy statement contains information about the items being voted on at the Annual Meeting. Please read it carefully.

Due to the public health impact of the novel coronavirus outbreak (COVID-19) and to support the health and well-being of our management and stockholders, NOTICE IS HEREBY GIVEN that the location of the Annual Meeting of the Company will be in a virtual meeting format only. The virtual meeting may be accessed at www.proxydocs.com/NOVA. There is no in-person meeting for you to attend. The Annual Meeting will be held on Wednesday, May 19, 2021 at 9:00 AM, Houston Time. You are entitled to participate in the Annual Meeting if you were a stockholder as of the close of business on March 22, 2021, the record date. This proxy statement contains important information regarding the matters to be acted upon at the Annual Meeting. Please read it carefully. To attend the Annual Meeting, you must register in advance, using your control number and other information, at www.proxydocs.com/NOVA prior to the deadline of May 14, 2021 at 5:00 PM Eastern Time. Upon completing your registration, you will receive further instructions via email, including your unique link that will allow you to access the Annual Meeting and vote online during the meeting. You will also be permitted to submit questions at the time of registration. You may ask questions that are confined to matters properly before the Annual Meeting and of general Company concern. The meeting will begin promptly at 9:00 AM, Houston Time. We encourage you to access the virtual meeting prior to the start time. Online access will open approximately at 8:45 AM, Houston Time, and you should allow ample time to log in to the meeting and test your computer audio system. We recommend that you carefully review the procedures needed to gain admission in advance. There will be technicians ready to assist you with any technical difficulties you may have accessing the virtual meeting. If you encounter any difficulties accessing the virtual meeting during checkin or during the meeting, please call the technical support number that will be posted on the virtual stockholder meeting login page. Whether or not you plan to attend the Annual Meeting, we urge you to vote and submit your proxy in advance of the meeting by one of the methods described in the proxy materials for the Annual Meeting.

This proxy statement, a form of proxy and voting instructions are expected to be mailed on or about April 8, 2021. Our 2020 Annual Report to Stockholders, including consolidated financial statements for the fiscal year ended December 31, 2020, is expected to be mailed at the same time. The Annual Report is not to be considered as a part of the proxy solicitation material or as having been incorporated by reference into this proxy statement.

Our principal executive office is located at 20 East Greenway Plaza, Suite 540, Houston, Texas 77046, our telephone number is (281) 892-1588 and our website address is *www.sunnova.com*. Information contained on our website, including information referred to in this proxy statement, is not to be considered as part of the proxy solicitation material and is not incorporated by reference into this proxy statement.

# QUESTIONS ABOUT THE VIRTUAL ANNUAL MEETING

## Where and when will the Annual Meeting be held?

The Annual Meeting will be held by means of a live webcast at <u>www.proxydocs.com/NOVA</u> and will begin promptly at 9:00 AM, Houston Time. We encourage you to access the meeting prior to the start time. Online check-in will begin at 8:45 AM, Houston Time, and you should allow ample time for the check-in procedures. We encourage you to visit <u>www.proxydocs.com/NOVA</u> in advance of the meeting to familiarize yourself with the online access process and update your devices as appropriate. The virtual Annual Meeting platform is fully supported across browsers and devices that are equipped with the most updated version of applicable software and plugins. You should verify your Internet connection prior to the meeting. Additionally, you should allow sufficient time after logging in to ensure that you can hear streaming audio prior to the start of the Annual Meeting.

## Do I need a ticket to attend the Annual Meeting?

You may participate in the Annual Meeting by logging onto <u>www.proxydocs.com/NOVA</u> beginning at 8:45 AM, Houston Time and entering the control number included on your proxy card or Notice of Internet Availability of Proxy Materials that accompanied your proxy materials.

## What if I encounter technical difficulties during the Annual Meeting?

If you encounter difficulty with the Annual Meeting virtual platform during the sign-in process or at any time during the Annual Meeting, you may utilize technical support provided by the Company through Mediant. Technical support information is provided on the sign-in page for all stockholders. If you have difficulties accessing the virtual Annual Meeting during check-in or during the Annual Meeting, please call the technical support number listed on the Annual Meeting sign-in page. Mediant will have technicians ready to assist you with any technical difficulties you may have.

## Will I be able to ask questions during the Annual Meeting?

Stockholders will have substantially the same opportunities to participate in our virtual Annual Meeting as they would have at an in-person meeting. Stockholders will be able to submit questions via the online platform before and during the Annual Meeting. You may submit questions by signing into the virtual meeting platform at <u>www.proxydocs.com/NOVA</u>, typing a question into the "Ask a Question" field, and clicking submit. You may submit questions beginning on April 8, 2021 by logging onto <u>www.proxydocs.com</u> with your control number. Questions pertinent to meeting matters will be answered during the meeting, subject to time constraints. Questions regarding personal matters or matters not relevant to the Annual Meeting will not be answered. If we receive substantially similar questions, we will group them together. If there are questions pertinent to meeting matters that cannot be answered during the meeting due to time constraints, we will post answers to a representative set of such questions at *https://investors.sunnova.com*. The questions and answers will be available as soon as practicable after the meeting and will remain available until we file our 2022 Proxy Statement.

# **QUESTIONS ABOUT VOTING**

# Who is entitled to vote?

Only holders of record of our common stock, par value \$0.0001 per share, on March 22, 2021 are entitled to notice of, and to vote at, the meeting or any adjournment or postponement thereof. As of the record date, there were 108,500,965 shares of common stock outstanding and entitled to vote at the meeting. Each share of common stock is entitled to one vote on all matters. No other class of securities will be entitled to vote at the meeting.

A complete list of stockholders entitled to vote at the meeting will be open to the examination of any stockholder for any purpose germane to the Annual Meeting for a period of 10 days prior to the meeting at the Company's principal executive offices set forth above during usual business hours. Such list shall also be open to the examination of any stockholder present at the meeting.

# Who is soliciting my proxy to vote my shares?

Our Board is soliciting your proxy, or your authorization for our representatives to vote your shares. Your proxy will be effective for the Annual Meeting and at any adjournments or postponements thereof.

# What are our Board's voting recommendations regarding the election of directors and proposals?

Our Board recommends that you vote as follows:

	Proposal to be Voted Upon	<b>Recommendation</b>
Proposal No. 1	Election of three Class II nominees to the Board of Directors	<i>"FOR"</i> Each Nominee
Proposal No. 2	Ratification of the Company's independent registered public accounting firm	"FOR"

## What constitutes a quorum?

For business to be conducted at the meeting, a quorum constituting a majority of the shares of common stock issued and outstanding and entitled to vote must be in attendance or represented by proxy. Abstentions and broker non-votes (defined below) will be considered as present for quorum purposes.

## How do I vote?

Stockholders entitled to vote at the Annual Meeting may vote at the virtual meeting or by proxy. If you would like to vote at the virtual meeting, please follow the instructions that will be available on the online meeting platform during the meeting. Proxies may be submitted over the Internet, by telephone or by mail.

- Call 1-866-390-5419 to vote by telephone;
- Go to www.proxypush.com/NOVA to vote over the Internet; or
- If you received a paper copy of your proxy materials, please MARK, SIGN, DATE AND RETURN your proxy card in the postage-paid envelope. If you are voting by telephone or the Internet, have the control number from your proxy card ready, and please do not mail your proxy card.

Proxies submitted over the Internet or by telephone must be received by 11:59 PM Eastern Time, on Tuesday, May 18, 2021. Submitting a proxy authorizes the persons appointed as proxies to vote your shares at the Annual Meeting in the manner that you have indicated. The persons named in the form of

proxy (Robert L. Lane and Walter A. Baker) have advised that they will vote all shares represented by proxy unless authority to so vote is withheld by the stockholder granting the proxy. If your proxy does not indicate your vote, the persons named in the proxy will vote your shares *"FOR"* our Board's director nominees, and *"FOR"* the ratification of the appointment of our independent registered public accounting firm. If any other matters properly come before the meeting, your shares will be voted in accordance with the discretion of the persons named in the proxy.

# Can I change my vote?

A proxy may be revoked by a stockholder at any time before it is voted by giving notice of the revocation in writing to the Company's Secretary at 20 East Greenway Plaza, Suite 540, Houston, Texas 77046, by submitting another valid proxy by mail, telephone or over the Internet that is later dated and, if mailed, is properly signed.

# What are the requirements to elect the directors and approve each of the proposals?

The election of directors and the ratification of the appointment of our independent registered public accounting firm each require the affirmative vote of the holders of a majority of the shares of common stock present or represented by proxy who are entitled to vote, and who voted for or against the proposal, at a meeting at which a quorum is present. Abstentions and broker non-votes will have no effect on the outcome of these proposals.

# If my shares are held in a "street name" by my broker, will my broker vote my shares for me?

Brokers holding shares must vote according to specific instructions they receive from the beneficial owners of those shares. If brokers do not receive specific instructions, brokers may in some cases vote the shares in their discretion. Under New York Stock Exchange ("NYSE") rules, the approval of the proposal to ratify the appointment of our independent registered public accounting firm is considered a "discretionary" item. This means that brokerage firms may vote in their discretion on this matter on behalf of clients who have not furnished voting instructions at least 10 days before the date of the meeting. In contrast, the election of directors is a "non-discretionary" item. This means brokerage firms that have not received voting instructions from their clients on this proposal may not vote on it. These so-called "broker non-votes" will be considered to be present at the meeting for purposes of determining a quorum.

# What happens if I am a registered holder?

If your shares are registered directly in your name, you are the holder of record of such shares. As the holder of record, you have the right to give your voting instructions by mail, telephone or over the Internet, or to vote your shares at the virtual meeting.

# What happens if I abstain or withhold my vote on any proposal?

Abstentions are counted as present in determining whether the quorum requirement is satisfied. With respect to the director elections and the ratification of the appointment of our independent registered public accounting firm, abstentions will have no effect on the outcome.

# Does Sunnova offer electronic delivery of proxy materials?

Yes. We are making this proxy statement, the form of proxy and our 2020 Annual Report available to stockholders electronically via the Internet on www.proxydocs.com/NOVA. On or about April 8, 2021, we began mailing to our stockholders proxy materials and a Notice of Annual Meeting of Stockholders containing instructions on how to access this proxy statement and our Annual Report and how to vote by telephone or online. The notice is not a form for voting.

#### What is "householding"?

Securities and Exchange Commission ("SEC") rules allow us to deliver a single copy of our Annual Report and proxy statement to any household not participating in electronic proxy material delivery at which two or more stockholders reside, if we believe the stockholders are members of the same family. This rule benefits both you and the Company. We believe it eliminates duplicate mailings to stockholders living at the same address and reduces our printing and mailing costs. This rule applies to any Annual Report or proxy statement. Each stockholder will continue to receive a separate proxy card or voting instruction card.

Your household may have received a single set of proxy materials this year. If you prefer to receive your own copy, or if you have received multiple copies and prefer a single set, please make your request by calling 1-866-648-8133, using the website *www.investorelections.com/NOVA*, via email at paper@investorelections.com, or in writing by regular mail to Sunnova Energy International Inc., c/o Computershare, P.O. Box 505000, Louisville, Kentucky 40233-5000 or by overnight delivery to 462 South 4<sup>th</sup> Street, Suite 1600 Louisville, Kentucky 40202. We will promptly send separate proxy materials to a stockholder at a shared address on request.

If a broker or other nominee holds your shares, you may continue to receive some duplicate mailings. Certain brokers will eliminate duplicate account mailings by allowing stockholders to consent to such elimination or through implied consent if a stockholder does not request continuation of duplicate mailings. Since not all brokers and nominees may offer stockholders the opportunity this year to eliminate duplicate mailings, you may need to contact your broker or nominee directly to discontinue duplicate mailings to your household.

#### What if I plan to attend the Annual Meeting?

Attendance at the Annual Meeting will be virtual only. The Annual Meeting will be held live via the Internet. Please visit *www.proxydocs.com/NOVA* for more details.

#### How are proxies being solicited?

We are soliciting the proxies and will bear the entire cost of this solicitation. It is expected that the solicitation will be primarily by mail and telephone. Proxies may also be solicited personally by our directors, officers and other employees in the ordinary course of business. No additional compensation for solicitation proxies will be paid to our directors, officers or other regular employees for their proxy solicitation efforts. We will also reimburse brokerage houses and other custodians, nominees and fiduciaries for their out-of-pocket expenses in sending these materials to you.

## What do I do if I receive more than one notice or proxy card?

If you hold your shares in more than one account, you will receive a notice or proxy card for each account. To ensure that all of your shares are voted, please sign, date and return all proxy cards or use each proxy card or notice to vote by telephone or Internet. Please be sure to vote all of your shares.

## Will there be any other business conducted at the Annual Meeting?

Our Board is not aware of any other matters that are to be presented for action at the meeting. However, if any other matters properly come before the meeting, your shares will be voted in accordance with the discretion of the appointed proxies, if any.

# Who is the Transfer Agent?

Our Transfer Agent is Computershare. All communications concerning stockholders of record accounts, including address changes, name changes, common stock transfer requirements and similar issues can be handled by contacting Computershare by phone at 1-800-736-3001, via email at *www.us.computershare.com/investor* in writing by regular mail at Computershare P.O. Box 505000, Louisville, Kentucky 40233-5000 or by overnight delivery to 462 South 4<sup>th</sup> Street, Suite 1600 Louisville, Kentucky 40202.

## **PROPOSAL NO. 1**

### **ELECTION OF DIRECTORS**

# **Board of Directors**

At our Annual Meeting, three Class II directors are to be elected for terms of three years each. The nominees have agreed to be named in this proxy statement and have indicated a readiness to continue to serve if elected. The Nominating and Corporate Governance Committee of our Board has determined that each of the nominees qualifies for election under its criteria for the evaluation of directors and has recommended that each of the candidates be nominated for election. If any nominee becomes unable to serve before the Annual Meeting, shares represented by proxy may be voted for a substitute designated by our Board, unless a contrary instruction is indicated on the proxy. Our Board has no reason to believe that any of the nominees will become unavailable. As detailed under "Corporate Governance - General" below, our Board has affirmatively determined that each of the nominees, other than Mr. Berger qualifies as "independent" as that term is defined under the rules of the NYSE and the SEC.

Anne S. AndrewDirectorOctober 2019William J. BergerDirector and Chairman of the Board, President and Chief Executive OfficerApril 2019	65
	47
	47
Nora Mead Brownell* Director October 2020	73
Rahman D'ArgenioDirectorJune 2019	42
Doug Kimmelman Director June 2019	60
Mark Longstreth* Director June 2019	38
Akbar Mohamed Director December 2020	46
Michael C. Morgan Director June 2019	52
C. Park Shaper* Director June 2019	52

The following provides certain information regarding our Board as of March 15, 2021:

\*Nominee for Class II director

Anne Slaughter Andrew was appointed to our Board in October 2019. Ms. Andrew is an accomplished executive, lawyer, entrepreneur and diplomat whose career has centered on developing strategies and advancing solutions for a thriving economy and sustainable environment. Since August 2018, Ms. Andrew has served as a principal of WindRun Alliances LLC, a consulting company. Since 2014, Ms. Andrew was an investor, member of the board of directors, and chair of the audit committee of Ad Astra Rocket Company, a spaceflight technology company with a subsidiary developing an integrated "turn-key" solution of distributed renewable energy systems, and an investor and member of the board of directors of Metalub Soluciones Verdes MSV S.A., a sustainable lubricant oil company whose mission is to reduce its customers' carbon footprint. Ms. Andrew also serves as a director and chair of the nominating and governance committees of two non-profit organizations, The NewDEAL and Natural Resources Defense Council. Ms. Andrew was U.S. Ambassador to Costa Rica from December 2009 until June 2013. Ms. Andrew holds a Bachelor of Arts degree from Georgetown University and graduated cum laude from Indiana University McKinney School of Law with a Juris Doctor.

*William J. (John) Berger* was appointed to our Board in April 2019. Mr. Berger founded Sunnova Energy Corporation in 2012 and has since then served as Chief Executive Officer, President and Chairman of the Board. With more than two decades of experience in the electric power industry, Mr.

Berger is an energy entrepreneur who has always supported free market competition, consumer choice and the advancement of energy technology to power energy independence. Before Sunnova, Mr. Berger served as Founder and Chief Executive Officer at SunCap Financial, a residential solar service provider. He also founded Standard Renewable Energy, a provider and installer of renewable energy and energyefficient products and services. Mr. Berger received his Master of Business Administration from Harvard Business School and graduated cum laude from Texas A&M University with a Bachelor of Science degree in civil engineering.

Nora Mead Brownell was appointed to our Board in October 2020. Ms. Brownell is an accomplished executive and entrepreneur. Since 2009, Ms. Brownell has served as co-founder and principal of Espy Energy Solutions LLC, an energy consulting group that provides strategic planning, marketing, business planning, and other consulting services to energy utilities, equipment manufacturers, service providers and financial institutions evaluating energy investments. Ms. Brownell is also currently a director of the Morgan Stanley Infrastructure Advisory Board, where she has served since June 2014 and of Mead Family Investments (previously Times Publishing Co), where she has served since 1996. Ms. Brownell is a former Commissioner of the Federal Energy Regulatory Commission where she served a term from May 2001 to June 2006, and a former member of the Pennsylvania Public Utility Commission where she served from 1997 to 2001. Since December 2020, Ms. Brownell has been a director and member of the audit committee of Hennessey Capital LLC. Ms. Brownell's prior public company board service includes: PG&E Corporation from April 2019 to June 2020, where she served as Chair of the board of directors; National Grid PLC from June 2012 until April 2019 where she served on the Remunerations, Nominations, Safety and Environment and Health committees; and Spectra Energy Partners, LP from May 2007 to November 2018, where she served on the Audit and Conflicts committees. Ms. Brownell attended Syracuse University.

Rahman D'Argenio was appointed to the board of directors of Sunnova Energy Corporation in March 2016 and was appointed to our Board in June 2019. Mr. D'Argenio was appointed in connection with his affiliation with Energy Capital Partners ("ECP"), where he is a Partner and a member of the Investment Committee. Mr. D'Argenio joined Energy Capital Partners in 2010. He is involved in all areas of the firm's investment activities, with particular emphasis on fossil and renewable power generation and energy related services. Mr. D'Argenio also currently serves on the boards of NESCO Holdings LP, CM Energy, Triton Power Partners LP, and PLH Group, Inc. Prior to realization, Mr. D'Argenio has previously served on the boards of Brayton Point Power, LLC, EquiPower Resources Corp., Odessa Power Holdings, LLC and Red Oak Power Holdings, LLC. Mr. D'Argenio received his Bachelor of Arts degree in Mathematics and Economics from the University of Pennsylvania in 2000.

Doug Kimmelman was appointed to the board of directors of Sunnova Energy Corporation in March 2016 and was appointed to our Board in June 2019. Mr. Kimmelman was appointed in connection with his affiliation with ECP, which he established in April 2005 and where he serves as its Senior Partner. Mr. Kimmelman also currently serves on the boards of directors of Calpine Corporation, US Development Group, LLC, USD Partners GP, LLC, USD Partners, LP, and Nesco Holdings LP. Prior to realization, he served on the board of CE2 Carbon Capital, LLC. He is a member of ECP's Management Committee and Investment Committee. Prior to founding ECP, Mr. Kimmelman spent 22 years with Goldman Sachs, starting in 1983 in the firm's Pipeline and Utilities Department within the Investment Banking Division. He was named a General Partner of Goldman Sachs in 1996 and remained exclusively focused on the energy and utility sectors in the Investment Banking Division until 2002 when he transferred to Goldman Sach's J. Aron commodity group to help form a new business for the firm in being an intermediary in electricity trading markets. Mr. Kimmelman was instrumental in developing the Constellation Power Source concept as the initial entry point for Goldman Sachs as a principal into electricity markets. Mr. Kimmelman also played a leadership role at Goldman Sachs in building a principal investing business in power generation and related energy assets. Mr. Kimmelman received his Bachelor of Arts degree in Economics from Stanford University and his Master of Business Administration from the Wharton School at the University of Pennsylvania.

*Mark Longstreth* was appointed to the board of directors of Sunnova Energy Corporation in March 2018 and was appointed to our Board in June 2019. Mr. Longstreth was appointed in connection with his affiliation with Quantum Strategic Partners Ltd. Mr. Longstreth is a Partner at Newlight Partners LP, focusing on the power and energy sectors. Prior to joining Newlight Partners LP upon its founding in 2018, he was a Managing Director in the Strategic Investment Group at Soros Fund Management LLC, also focusing on power and energy. Mr. Longstreth joined Soros Fund Management in 2007. Mr. Longstreth also currently serves on the boards of Bayotech Holdings LLC; Leyline Renewable Capital, LLC; Bioenergy Development Group Holdco, LLC; BTS Biogas SrL/GmbH; and VPI Holding Limited. Mr. Longstreth received his Bachelor of Science degree in Foreign Service in International Economics from Georgetown University in 2004.

Akbar Mohamed was appointed to our Board in December 2020. Mr. Mohamed is an accomplished executive and entrepreneur. Since January 2010, he has served as President of Prime Communications LP, the largest AT&T authorized dealer in the U.S. Mr. Mohamed received his Bachelor of Science degree in accounting and finance, summa cum laude, from the University of Illinois at Urbana-Champaign and is a Certified Public Accountant.

*Michael C. Morgan* was appointed to the board of directors of Sunnova Energy Corporation in October 2015 and was appointed to our Board in June 2019. Mr. Morgan was appointed in connection with his affiliation with Triangle Peak Partners, LP. Mr. Morgan has served as a director of Kinder Morgan, Inc. and its predecessors since 2007. He served in various management roles for the Kinder Morgan companies from 1997 to 2004, including as President of Kinder Morgan, Inc., Kinder Morgan G.P., Inc. and Kinder Morgan Management, LLC from 2001 until 2004. He has been Chairman and Chief Executive Officer of Triangle Peak Partners, LP, a registered investment adviser and fund manager, since 2008. He also has been President of Portcullis Partners, L.P., a private investment partnership, since 2004. Since 2009, Mr. Morgan has served as a director and chairman of the board of directors of Star Peak Energy Transition Corp and Star Peak Corp II. Mr. Morgan was a director of Kayne Anderson MLP Investment Company and Kayne Anderson Energy Total Return Fund, Inc. from 2007 until 2008. Mr. Morgan received his Master of Business Administration from Harvard Business School and his Bachelor of Arts degree and his Master of Arts from Stanford University.

C. Park Shaper was appointed to the board of directors of Sunnova Energy Corporation in October 2015 and was appointed to our Board in June 2019. Since 2013, Mr. Shaper has been CEO of Seis Holdings, LLC, a private investment holding company. Mr. Shaper served in various management roles at Kinder Morgan, Inc. and at certain of its affiliates beginning in 2000 until March 2013, when he retired as President of Kinder Morgan, Inc., Kinder Morgan G.P., Inc., Kinder Morgan Management, LLC and the general partner of El Paso Pipeline Partners, L.P. Mr. Shaper was a director of Kinder Morgan Management, LLC and Kinder Morgan G.P., Inc. from 2003 until March 2013, President of Kinder Morgan, Inc., Kinder Morgan Management, LLC and Kinder Morgan G.P., Inc. from 2005 until March 2013, and a director and President of the general partner of El Paso Pipeline Partners, L.P. from May 2012 until March 2013. Mr. Shaper was CFO of the Kinder Morgan entities from 2000 until 2005. Mr. Shaper remains a director of Kinder Morgan, Inc., a position which he has held (including with its predecessor) since May 2008. Mr. Shaper is also a trust manager of Weingarten Realty Investors and serves as the chairman of its compensation committee and a member of its audit committee. Mr. Shaper received his Master of Business Administration from the J.L. Kellogg Graduate School of Management at Northwestern University and his Bachelor of Science in Industrial Engineering and a Bachelor of Arts degree in Quantitative Economics from Stanford University.

## Recommendation of our Board

Our Board recommends a vote "FOR" election as directors of the persons nominated herein.

# Specific Experience, Qualifications and Skills of the Members of Our Board of Directors

Our Board is comprised of highly qualified individuals with unique and special skills that assist in effective management of the Company for the benefit of our stockholders. Each of our directors possesses certain experience, qualifications, attributes and skills, as further described below, that led to our conclusion that he or she should serve as a member of our Board. In addition to the foregoing biographical information with respect to each of our directors, the following table evidences additional experience and qualifications of our individual directors:

Directors	Specific Qualifications and Skills
Anne Slaughter Andrew	<ul> <li>Over 25 years of executive experience</li> <li>Service on other boards of directors, including on audit and nominating and governance committees</li> <li>Executive, legal, entrepreneurial and diplomatic experience</li> </ul>
Rahman D'Argenio	<ul> <li>Over 20 years in the energy industry</li> <li>Service on other boards of directors, including on investment committees</li> <li>Finance and investment experience</li> </ul>
William J. Berger	<ul> <li>Serves as our President and Executive Officer</li> <li>Founder of the Company</li> <li>Over 20 years in the electric power industry</li> <li>Entrepreneurial experience and knowledge</li> </ul>
Nora Mead Brownell	<ul> <li>Service on other boards, including Advisory, Audit, Conflicts, Remunerations, Nominations, Safety and Environment and Health Committees</li> <li>Entrepreneurial and executive experience</li> <li>Co-founder of energy consulting group</li> </ul>
Doug Kimmelman	<ul> <li>Over 30 years of executive experience</li> <li>Founder and senior partner of a private equity firm</li> <li>Recognized for building a principal investing business in power generation and related energy assets</li> <li>Service on other boards of directors, including on investment committees</li> </ul>
Mark Longstreth	<ul> <li>Partner of a private equity firm focusing on the power and energy sectors</li> <li>Service on other companies' boards of directors</li> <li>Investment experience and knowledge</li> </ul>
Akbar Mohamed	<ul> <li>Executive of a communications company</li> <li>Entrepreneurial and executive experience</li> <li>Extensive experience with the dealer model</li> </ul>
Michael C. Morgan	<ul> <li>Over 20 years of executive experience</li> <li>Chairman and Chief Executive Officer of a registered investment adviser and fund manager</li> <li>Service on other boards of directors, including director of a publicly traded pipeline transportation and energy storage company</li> </ul>
C. Park Shaper	<ul> <li>Chief Executive Officer of a private investment holding company</li> <li>Over ten years of executive experience with a publicly traded pipeline transportation and energy storage company</li> <li>Service on other publicly traded companies' boards of directors, including on the compensation and audit committees</li> </ul>

## Corporate Governance

## General

Our Board has established corporate governance practices to assist in the exercise of its responsibilities under applicable law and the listing standards of the NYSE and to govern the employees

of the Company. These governance practices are contained in our Corporate Governance Guidelines, committee charters and Code of Conduct. We have instituted mandatory sign-off and training for employees on our Code of Business Conduct and Ethics and other relevant compliance topics, including our Anti-Bribery Compliance Program, our Gifts and Entertainment Policy, and our Discrimination and Harassment Policy.

The non-management directors of our Board meet regularly in executive session immediately following each regularly scheduled Board meeting without management participation. Our Corporate Governance Guidelines provide that non-management directors will meet in executive session at least once a year. Currently, the director who presides at these meetings is Mr. D'Argenio. During any period in which the offices of Chairman and Chief Executive Officer are combined, the Board of Directors shall appoint a lead independent director (the "Lead Director"). The Lead Director will be chosen on an annual basis by our Board at the recommendation of the Nominating and Corporate Governance Committee. Currently, the Lead Director is Mr. D'Argenio.

The Nominating and Corporate Governance Committee of our Board evaluates the Company's and our Board's governance practices and formally reviews all committee charters and our Corporate Governance Guidelines along with recommendations from the various committees of our Board at least annually. The Nominating and Corporate Governance Committee of our Board also receives updates as necessary regarding new developments in the corporate governance arena. In addition, our committee charters require, among other things, that the committees and our Board annually evaluate their own performance. Our current Corporate Governance Guidelines, committee charters, and Code of Conduct may be found on our website at *www.sunnova.com* under "Investors - Governance." Information contained on our website, including information referred to in this proxy statement, is not to be considered as part of this proxy statement and is not incorporated into this proxy statement. We will continue to monitor our governance practices in order to maintain our high standards.

## Board of Directors Leadership

Our Board has chosen to combine the positions of Chief Executive Officer and Chairman of the Board of Directors, and currently, Mr. Berger serves as Chairman of the Board of Directors. As founder of the Company, Mr. Berger has specialized knowledge regarding the strategic challenges and opportunities facing the Company as well as knowledge valuable to executing the position of Chairman of the Board of Directors including insight into the regulation of and risks inherent to the business. Mr. D'Argenio, as Lead Director, acts as the principal liaison between the independent directors and Mr. Berger.

# Code of Ethics

Included with our Corporate Governance Guidelines detailed on our website, *www.sunnova.com*, and available in print to any stockholder who requests a copy, are our Code of Conduct and our Code of Ethics for the Chief Executive Officer and Senior Financial Officers. We intend to satisfy the disclosure requirement regarding any changes in these codes of ethics we have adopted and/or any waiver therefrom by posting such information on our website or by filing a Form 8-K for such events.

# **Certain Relationships and Related Transactions**

Our Board has adopted a policy whereby all transactions with related parties must be made in compliance with our Board's policy on related party transactions. Such transactions must be recommended by management and must be on terms no less favorable to us than could be obtained from unrelated third parties. To identify related party transactions, each year we distribute and require our directors and officers to complete a questionnaire identifying transactions with the Company in which the director or officer or their immediate family members have an interest. In addition, our Code of Conduct requires directors and officers to report any actual or potential conflicts of interests. Our Nominating and

Corporate Governance Committee is responsible for reviewing and approving all related party transactions.

Our Board determined that a relationship does not interfere with a director exercising independent judgment in carrying out such director's responsibilities if it:

is a type of relationship addressed in:

- Item 404 of Regulation S-K, as amended, of the Securities and Exchange Commission, or
- Section 303A.02, as amended, of the NYSE Listed Company Manual (the "NYSE Rules"),

but under those rules neither requires disclosure nor precludes a determination of independence;

or consists of charitable contributions by the Company to an organization where a director is an executive officer and does not exceed the greater of \$1 million or 2% of the organization's gross revenue in any of the last three years.

Our Board reviewed the relevant provisions of the NYSE Rules with regard to the independence of directors and after full discussion determined that the following directors had no material relationship with the Company that may interfere with the exercise of independence from management and the Company and therefore are independent directors of the Company: Rahman D'Argenio, Anne Andrew, Nora Mead Brownell, Doug Kimmelman, Mark Longstreth, Akbar Mohamed, Michael C. Morgan, and C. Park Shaper.

### **Risk Management**

Our Board has oversight responsibility of the processes established to report and monitor material risks applicable to us. Our Audit Committee assists our Board in oversight of the integrity of the Company's financial statements, our compliance with legal and regulatory requirements and the review of our internal auditors and independent registered public accounting firm. Certain risks associated with the performance of our executive management fall within the authority of our Nominating and Corporate Governance Committee, which is responsible for evaluating potential conflicts of interest and independence of directors and Board of Directors candidates, monitoring and developing corporate governance principles and overseeing the process by which our Board, our Chief Executive Officer and our executive management are evaluated. Risks associated with retaining executive management fall within the scope of the authority of our Compensation Committee, which assists our Board in reviewing and administering compensation, benefits, incentive and equity-based compensation plans. To assist in satisfying these responsibilities, the Compensation Committee has retained its own independent compensation consultant and meets regularly with management to understand the financial, human resources and stockholder implications of compensation decisions being made. Responsibility for risk oversight that does not fall within the scope of authority of the three standing committees of our Board rests with our entire Board. Our Board also has the responsibility for monitoring and assessing any potential material risks identified by its committees, or otherwise ensuring management is monitoring and assessing, and, to the extent appropriate, mitigating such risks. Risks falling within this area include, but are not limited to, general business and industry risks, operating risks, financial risks and compliance risks.

Our Board has delegated to management the responsibility to manage risk and bring to the attention of our Board the most material risks to our Company. We do not assign the responsibility for all risk management to a single risk management officer within our executive management. Rather, we rely on executive management to administer an enterprise risk management program (the "ERM program") that is designed to ensure that all significant risks to the Company, on a consolidated basis, are being managed and monitored appropriately. Our Internal Audit Department oversees an annual enterprise risk assessment (the "ERA"). The ERA is designed to identify the portfolio of the Company's business risks, to individually evaluate their likelihood of occurrence, and to identify existing and potential future mitigation strategies. The ERM program assesses the potential magnitude of the most significant risks identified in the ERA, identifies other operational, commercial, macroeconomic and geopolitical risks

facing the Company, monitors key indicators to assess the effectiveness of the Company's risk management activities, and manages risks to be within the Company's desired risk profile. Meetings are held at least quarterly to discuss risk mitigation efforts to manage identified risks. The management team present in the risk management meetings includes our Executive Vice President and Chief Financial Officer, Executive Vice President, General Counsel and Secretary, and the other members of our management team charged with evaluating the Company's disclosure controls. Meetings are facilitated by our Internal Audit Department head. Our Board monitors the ERM program and other risk management information provided to it to assess the Company's risk management practices and systems in light of the risk philosophy and risk tolerance of our Board. The ERM program results are reported to our Board each quarter to assist in its oversight of risk management.

# Hedging and Pledging Policy

Company insiders, which include our directors, executive officers and employees designated as insiders as a result of their positions or responsibilities, are not permitted to (i) trade in Company options, puts, calls or similar derivative instruments; (ii) sell Company securities short or to enter into any hedging arrangement in Company securities; or (iii) hold Company securities in margin accounts or pledge Company securities. An exception to the prohibition on pledging by Directors may be granted for non-executive Directors who hold pre-IPO securities or have otherwise met the requirements of the Company's Stock Ownership Policy. In the event a non-executive Director desires to pledge securities as collateral for a loan and clearly demonstrates the financial capacity and liquidity to repay the loan without resorting to sales of the pledged shares, the Director may request a waiver from the pledging prohibition from the Nominating and Corporate Governance Committee. The Committee may grant the waiver in its sole discretion, based on a review of relevant factors including the financial capacity of the director to repay the loan without resorting to the pledged shares and the magnitude of the pledged shares in relation to the Director's other holdings and total shares outstanding.

# Environmental, Social, and Governance ("ESG")

In keeping with our values of Service, Synergy, and Sustainability, we are committed to continually improving our management of ESG matters and their impact on our business. As a newly public company, we have taken several steps in the last year to formalize our approach to ESG matters to meet the needs of our stakeholders, including our stockholders. In our first year of formal ESG communications, we highlighted the following:

# Environmental

- In 2020, we launched our Corporate Environmental Policy which highlights the ways in which we
  are focused on providing the world with cleaner, renewable and more reliable energy to create
  lasting value. We are dedicated to monitoring and continuously improving upon our environmental
  performance and will strive to reduce our direct and indirect impacts where possible. In our first
  year of ESG reporting, we've taken a first step to define those topics that are material to our
  business and have published our first SASB Index in our inaugural 2020 ESG report.
- For fiscal year 2020, our 107,500 customers' solar systems produced 779,636,575 kWh, offsetting 551,234 metric tons of CO<sup>2</sup> equivalent.
- We published our first greenhouse gas inventory, detailing our corporate emissions for Scopes 1 and 2 and setting a foundation upon which we can drive progress toward a net-zero carbon footprint aligned with best practices for carbon accounting.
- We announced our procurement of electric vehicles to reduce our direct fleet emissions, targeting our first vehicle purchases in 2022.
- We launched our E-Waste Policy, detailing end-of-life management for our electronic products and our commitment to recycle and responsibly dispose of these products to mitigate environmental harm.

# Social

- With the onset of COVID-19, as an essential service, we launched our COVID-19 safety commitments to ensure the well-being of our customers, dealers, and employees during the pandemic in order that we could continue to safely and responsibly provide service for our customers.
- We are committed to respecting all individuals, regardless of race, gender, age, religion, or sexual orientation. We believe that a diverse and inclusive culture is essential to a thriving workplace, a healthy society, innovation, and long-term responsible growth. In 2020, approximately 38% of Sunnova's employees were women and 46% of our department leadership team were women. In addition, 62% of our workforce identifies as a racial or ethnic minority.
- Driven by our commitment to partner with responsible suppliers who share our values, we enhanced our vendor requirements through our Vendor Code of Conduct, detailing our minimum requirements for compliance, business integrity, fair labor practices, health and safety, environmental protection, and other relevant protections.
- We condemn all human rights abuses and the use of forced labor, including in the Xinjiang region, and we stand committed to ensuring that all of our vendors engage in ethical sourcing. We require transparency in our supply chain, and we continue to work closely with our vendors to ensure they satisfy our Vendor Code of Conduct.
- Aligned with our unwavering commitment to safety, we published our enterprise safety data in our inaugural ESG report, setting a foundation to continue to reduce incident rates over time.

# Governance

- To ensure alignment with our mission, we formed an internal committee of senior management to oversee ESG within Sunnova and we formalized board oversight of ESG performance through our Nominating and Corporate Governance Committee Charter.
- We welcomed two new members of the Board of Directors, Nora M. Brownell and Akbar Mohamed, and we made meaningful progress toward improving the diversity of our Board, an important objective outlined in our Corporate Governance Guidelines.

For more information about our ESG initiatives, please see our 2020 Impact Report and our ESG website <u>https://investors.sunnova.com/ESG/default.aspx</u> (The inclusion of any website address in this proxy statement does not incorporate by reference the information on or accessible through the website into this proxy statement.)

# Process for Communication by Interested Parties with the Board of Directors

Our Board has established a process whereby interested parties may communicate with our Board and/or with any individual director. Interested parties, including stockholders, may send communications in writing, addressed to the Board of Directors or an individual director, c/o the Secretary, Sunnova Energy International Inc., 20 East Greenway Plaza, Suite 540, Houston, Texas 77046. Our Secretary will forward these communications as appropriate to the addressee depending on the facts and circumstances outlined in the communication. Our Board has directed our Secretary not to forward certain items such as spam, junk mailings, product inquiries, resumes and other forms of job inquiries, surveys and business solicitations. Additionally, our Board has advised the Secretary not to forward material that is illegal or threatening, but to make our Board aware of such material which it may request be forwarded, retained or destroyed at our Board's discretion. The interested party may alternatively submit such communications through our Employee Hotline system. The Employee Hotline system can be contacted via telephone at 1-855-375-6718 or on the Internet at <u>https://sunnova.ethicspoint.com</u>.

#### Director Independence

Our Board has determined that all eight of the current non-management directors of the Company (Ms. Andrew, Ms. Brownell and Messrs. D'Argenio, Kimmelman, Longstreth, Mohamed, Morgan, and Shaper) qualify as "independent" under the corporate governance rules of the NYSE, that each member of the Audit Committee qualifies as "independent" under Rule 10A-3 of the United States Securities Exchange Act of 1934 (the "Exchange Act"), and that each member of the Compensation Committee qualifies as "independent" under Rule 10C-1 of the Exchange Act. Our Board has not established separate independence requirements beyond those of the NYSE, the Exchange Act or the Internal Revenue Code of 1986 (the "Code").

In addition, we have made no contributions to any tax-exempt organization in which any independent director serves as an executive officer.

#### **Committees of Our Board of Directors and Meetings**

Our Board held four meetings in 2020, of which three were telephonic meetings. Each director attended 100% of the total meetings of our Board and the committees on which such director served. Additionally, the non-management members of our Board met in executive session four times, and each non-management director attended 100% of the executive sessions in person. Ms. Andrew and Messrs. Berger, Kimmelman, Longstreth, Morgan and Shaper attended the 2020 Annual Meeting of Stockholders.

Our Board currently has, and appoints members to, three standing Committees: Audit, Compensation, and Nominating and Corporate Governance. The following chart shows the current committee membership and positions of each director:

Director	Audit Committee	Compensation Committee	Nominating and Corporate Governance Committee
Anne S. Andrew			X (Chair)
William J. Berger			
Nora Mead Brownell		Х	
Rahman D' Argenio		X (Chair)	Х
Doug Kimmelman			
Mark Longstreth	Х	Х	
Akbar Mohamed	Х		
Michael Morgan	Х	Х	
C. Park Shaper+	X (Chair)		Х

+ Audit Committee Financial Expert

Audit Committee. Our Audit Committee consists of Messrs. Longstreth, Mohamed, Morgan, and Shaper (Chair). Our Board has determined that Mr. Shaper serves as the audit committee financial expert as that term is defined under the applicable federal securities laws and regulations. Our Audit Committee reviews our accounting policies and audit procedures, and supervises internal accounting controls. Our Audit Committee held five meetings during 2020, of which four were telephonic. Our Board has adopted a written charter for our Audit Committee, a copy of which is available in print to any stockholder upon request.

**Compensation Committee.** Our Compensation Committee consists of Ms. Brownell and Messrs. D'Argenio (Chair), Longstreth and Morgan and is responsible for administration of our stock

incentive plans and for the review and recommendation to our full Board of all compensation for our directors, officers and employees. During 2020, our Compensation Committee held three meetings, all of which were telephonic. Our Board has adopted a written charter for our Compensation Committee which is available in print to any stockholder upon request. Pursuant to the charter, our Compensation Committee may delegate its authority to a subcommittee or subcommittees, provided that the subcommittee is composed entirely of independent directors and has a published charter.

**Nominating and Corporate Governance Committee**. Our Nominating and Corporate Governance Committee consists of Ms. Andrew (Chair) and Messrs. D'Argenio, and Shaper and is responsible for assisting our Board in determining the appropriate size and composition of our Board, as well as in monitoring and making recommendations regarding our Board's' performance. During 2020, the Nominating and Corporate Governance Committee held two meetings, all of which were telephonic. Our Board has adopted a written charter for the Nominating and Corporate Governance Committee which is available in print to any stockholder upon request.

Our Nominating and Corporate Governance Committee is responsible for, among other things, the selection and recommendation to our Board of nominees for election of directors. Working closely with our full Board, our Nominating and Corporate Governance Committee develops criteria for open Board positions, taking into account such factors as it deems appropriate, which may include the current composition of our Board, the range of talents and skills already represented on our Board, and the need for other particular expertise. Applying these criteria, the Nominating and Corporate Governance Committee considers candidates for Board membership suggested by its members as well as management and stockholders. From time to time, the Committee may retain third-party executive search firms to identify and review candidates. Our Nominating and Corporate Governance Committee will consider all director nominees recommended to it, including those recommended by third parties, and stockholders. Such nominations should be directed to any member of our Nominating and Corporate Governance Committee, see "Process for Communication by Interested Parties with the Board of Directors". Our Nominating and Corporate Governance Committee thoughtfully considers the unique qualifications and skills of any candidate or nominee for our Board. Our Board strives to maintain independence of thought and diverse professional experience among its membership. Our Nominating and Corporate Governance Committee will evaluate all nominees, for the following:

- personal qualities such as leadership, statesmanship and responsiveness;
- general management qualities such as a global perspective on our business, strategic thinking and planning, knowledge of our business and preparedness;
- financial expertise such as value creation, capital planning, and communications with the financial investment communities; and
- qualities relating to the use of human resources such as developing management talent and creating an effective organization.

In addition to the criteria set forth above, the Nominating and Corporate Governance Committee will ensure each pool of qualified candidates from which Board nominees are chosen includes candidates who bring diversity, including but not limited to, racial, ethnic and/or gender diversity.

In 2021, the Nominating and Corporate Governance Committee approved Ms. Brownell for firsttime inclusion on the proxy. Ms. Brownell was recommended to the Committee by the CEO and was appointed as an independent Class II director effective October 26, 2020.

Our Nominating and Corporate Governance Committee is also responsible for overseeing our Environmental, Social and Governance ("ESG") practices and procedures, including assisting in identifying best practices and providing guidance to our officers on the Company's ESG efforts. In this role, the Committee oversees developing sustainable and socially responsible practices; assessing, monitoring and managing our ESG risks and opportunities; encouraging the integration of strategically significant ESG issues into our business strategy; and providing input and overseeing our ESG impact

report and key ESG messages to investors and other stakeholders in the context of long-term value creation.

# **Director Compensation**

Effective October 2020, our Compensation Committee recommended, and our Board of Directors approved, the following compensation for our non-employee directors.

Annual Retainer <sup>(1)</sup>	\$ 60,000
Audit Committee Chair	\$ 20,000
Compensation Committee Chair	\$ 15,000
Nominating and Corporate Governance Committee Chair	\$ 12,500
Audit Committee Member	\$ 10,000
Compensation Committee Member	\$ 7,500
Nominating and Corporate Governance Committee Member	\$ 5,000

# <sup>(1)</sup>Paid quarterly.

Pursuant to the 2019 Long-Term Incentive Plan, each of our non-employee directors is also awarded annual equity-based compensation in the form of restricted stock units valued at \$120,000 on the date of grant to vest one year from date of grant; such awards are granted at the Board meeting following the Annual Stockholders meeting. In addition, upon first being elected to our Board, outside directors receive an initial grant of restricted stock units with a grant date fair value of \$120,000. For fiscal year 2020, each of our non-employee directors, with the exception of Mses. Andrew and Brownell and Mr. Mohamed, has elected to waive the receipt of compensation pursuant to our non-employee director compensation program. The following table sets forth the compensation received by Mses. Andrew and Brownell and Mr. Mohamed during the fiscal year 2020.

Name	Fees earned or paid in Cash <sup>(1)</sup>	Stock Awards <sup>(2)(3)</sup>	All Other Compensation <sup>(4)</sup>	Total
Anne S. Andrew	\$30,000	\$145,000	\$1,342	\$176,342
Nora Mead Brownell	\$15,000	\$120,000	\$—	\$135,000
Akbar Mohamed	\$—	\$120,000	\$—	\$120,000

(1) Ms. Andrew has elected to receive 50% of her annual retainer in the form of a stock award that vests one year from the date of grant. The amount disclosed in this column reflects pro-rated independent director cash compensation based on Ms. Brownell's appointment on October 26, 2020.

(2) The amount disclosed in this column represents the aggregate grant date fair value of (i) the 2,439 restricted stock units granted to Ms. Andrew in lieu of retainer and the 8,173 restricted stock units granted for her annual award, and (ii) 4,627 restricted stock units granted to Ms. Brownell and 2,553 restricted stock units granted to Mr. Mohamed, each in connection with their election to the Board of Directors. Such restricted stock units vest one year from the date of grant. The grant date fair values of restricted stock units granted for fiscal year 2019 were determined in accordance with ASC Topic 718 and are based on the fair market value of our common stock on the date of grant. Under SEC rules, the grant date fair values exclude the impact of estimated forfeitures related to service-based vesting conditions.

(3) The number of restricted stock unit awards outstanding at December 31, 2020, for each director that had unvested restricted stock unit awards was as follows: Ms. Andrew - 10,612; Ms. Brownell - 4,627; and Mr. Mohamed - 2,553.

(4) The amount disclosed in this column is reimbursement for Ms. Andrew's travel.

# **Five Percent Owners**

The following table reflects certain information known to us concerning persons beneficially owning more than 5% of our outstanding common stock based on the most recent information filed with the SEC by the persons listed. The security ownership percentage is calculated based on our shares of common stock outstanding as of the close of business on March 22, 2021. Unless otherwise noted, each stockholder listed below has sole voting and disposition power with respect to the shares listed.

Name and Address	Number of Shares Beneficially Owned	Percent of Class
Entities affiliated with ECP(1) 40 Beechwood Rd. Summit NJ 07901	16,911,664	15.6 %
Blackrock, Inc.(2) 55 East 52nd Street New York, NY 10055	11,510,034	10.6 %
Newlight Partners LP(3) 390 Park Avenue New York, NY 10022-4608	6,505,811	6.0 %

- (1) Based on Amendment No. 1 to Schedule 13G filed February 10, 2021, jointly by ECP ControlCo, LLC ("ECP ControlCo"), Energy Capital Partners III, LLC ("ECP GP"), Energy Capital Partners GP III, LP ("ECP Fund GP"), Energy Capital Partners III, LP ("ECP III"), Energy Capital Partners III-A, LP ("ECP III-A"), Energy Capital Partners III-B, LP ("ECP III-B"), Energy Capital Partners III-C, LP ("ECP III-C"), Energy Capital Partners III-D, LP ("ECP III-D, and together with ECP III, ECP III-A, ECP III-B and ECP III-C, the "ECP Funds"), Energy Capital Partners GP III Co-Investment (Sunnova), LLC ("ECP Sunnova GP") Energy Capital Partners III (Sunnova Co-Invest), LP ("ECP Sunnova"), ECP Sunnova Holdings GP, LLC, and ECP Sunnova Holdings, LP ("ECP Sunnova Holdings"), all shares covered by the filing are held by ECP Sunnova Holdings, ECP ControlCo is the managing member of ECP GP. which is the managing member of ECP Sunnova GP, ECP Sunnova GP is the general partner of ECP Sunnova. ECP GP is the general partner of ECP Fund GP, which is the general partner of each of the ECP Funds. ECP Sunnova and the ECP Funds are the managing members of ECP Sunnova Holdings GP, LLC, which is the general partner of ECP Sunnova Holdings, and as such, each of the foregoing entities may be deemed to share beneficial ownership of the Company's common stock. ECP ControlCo has informed us that Douglas W. Kimmelman, Peter Labbat, Tyler Reeder, Andrew D. Singer and Rahman D'Argenio are the managing members of ECP ControlCo and share the power to direct the voting and disposition of the shares beneficially owned by Energy Capital Partners, however, each such individual disclaims beneficial ownership of such shares except to the extent of his pecuniary interest therein. ECP Sunnova Holdings has informed us that it has pledged all of the shares of Company common stock in a margin account as security for a margin loan.
- (2) Based on Amendment No.1 to Schedule 13G dated February 10, 2021 filed by BlackRock, Inc. ("Blackrock"). Blackrock has sole power to vote or direct the vote of 111,114,623 of the shares of Company common stock and to dispose or direct the disposition of 115,100,034 shares of Company common stock and all of the shares covered by the filing are held by Blackrock and/or its subsidiaries.
- (3) Based on a Schedule 13D filed March 1, 2021, jointly by Newlight Partners LP ("Newlight"), Newlight GP, LLC, Ravi Yadav and David Wassong relating to shares held directly by QSIP LP and SCI Partners LP, (a) pursuant to an investment management agreement, QSIP LP and certain of its affiliates have delegated sole voting and dispositive power over the shares covered by the filing to Newlight Partners LP, (b) the general partner of Newlight Partners LP is Newlight GP LLC, and (c) the sole members of Newlight GP LLC are Ravi Yadav and David Wassong. Newlight has informed us that each of Newlight GP, LLC, Ravi Yadav and David Wassong disclaims beneficial ownership of the shares covered by the filing except to the extent of its or his pecuniary interest therein.

# **Director and Executive Officer Shareholdings**

The following table sets forth the amount of common stock beneficially owned as of the close of business on March 15, 2021, by each of our directors and by each of the executive officers identified in the Summary Compensation Table below (named executive officers), and by all of our directors and executive officers as a group. For our directors and executive officers, the information includes shares that they could acquire through May 15, 2021 through the vesting of restricted stock awards or by the exercise of stock options. Unless otherwise indicated below, each of the named persons and members of the group has sole voting and investment power with respect to the shares shown.

Name of Beneficial Owner(1)	Number of Shares Beneficially Owned	Percent of Class
Anne S. Andrew (2)	32,330	*
Walter A. Baker	87,644	*
William J. Berger (3)	2,177,128	2.0 %
Nora Mead Brownell	—	— %
Rahman D'Argenio (4)	_	— %
Michael P. Grasso (5)	184,905	*
Kris W. Hillstrand	37,399	*
Doug Kimmelman (4)	—	— %
Robert L. Lane	56,262	*
Mark Longstreth (6)	—	— %
Akbar Mohamed (7)	22,833	*
Michael C. Morgan (8)	427,985	*
John T. Santo Salvo (9)	37,175	*
C. Park Shaper (10)	1,278,067	1.2 %
All Executive Officers and Directors as a Group (16 Persons) (11)	4,578,531	4.1 %

<sup>\*</sup> Represents beneficial ownership or voting power of less than 1%.

<sup>(1)</sup> Unless otherwise indicated, the address for each listed stockholder is: c/o Sunnova Energy International Inc., 20 East Greenway Plaza, Suite 540, Houston, Texas 77046.

<sup>(2)</sup> Consists of (i) 29,891 shares of common stock held indirectly in a trust, and (ii) 2,439 shares of common stock that may be acquired in 60 days issuable upon the vesting of restricted stock units.

<sup>(3)</sup> Consists of (i) 166,354 shares owned by Mr. Berger, (ii) 172,596 owned by Jackson Leigh Ventures LLC for which Mr. Berger serves as managing member, (iii) 7,471 held in the executive's IRA, and (iv) 1,830,707 shares of common stock issuable upon the exercise of stock options.

<sup>(4)</sup> Mr. D'Argenio and Mr. Kimmelman are each a Managing Member of ECP ControlCo, LLC and may be deemed to beneficially own shares owned by ECP ControlCo and certain of its sponsored funds (the "ECP Funds"), which collectively own 16,911,664 shares of common stock. Mr. Kimmelman and Mr. D'Argenio disclaim beneficial ownership of any common stock beneficially owned by the ECP Funds, except to the extent of their pecuniary interest therein.

<sup>(5)</sup> Consists of (i) 30,590 shares held by Mr. Grasso and (ii) 154,315 shares of common stock issuable upon the exercise of stock options.

<sup>(6)</sup> Mr. Longstreth is a Partner at Newlight Partners LP ("Newlight Partners") and may be deemed to beneficially own shares owned by QSIP LP. Mr. Longstreth disclaims beneficial ownership of any common stock beneficially owned by QSIP or Newlight Partners.

- (7) Consists of 22,833 shares purchased in the open market prior to Mr. Mohamed's election as a director.
- (8) Consists of (i) 9,367 shares held in trust, (ii) 416,750 shares held by Portcullis Partners, LP, for which Mr. Morgan serves as Manager of the general partner, and (iii) 1,868 shares held Porticullis Investments, LP, for which Mr. Morgan serves as Manager of the general partner. Mr. Morgan disclaims beneficial ownership of the common stock reflected in items (ii) and (iii), except to the extent of his pecuniary interest therein.
- (9) Consists of (i) 37,169 shares of common stock held directly, and (ii) 6 shares of common stock held indirectly.
- (10)Consists of 1,278,067 shares held by SEIS Holdings LLC for which Mr. Shaper serves as CEO. Mr. Shaper may be deemed to beneficially own securities beneficially owned by SEIS Holdings LLC.
- (11)Consists of (i) 2,445,590 shares of common stock beneficially owned by our directors and named executive officers and (ii) 2,132,941 shares of common stock issuable from the exercise of stock options pursuant to the prior options plans, and shares of common stock that may be acquired by May 15, 2021 upon the vesting of restricted stock units.

## **Executive Officers**

The following table sets forth our executive officers, the office held by such officer, the date of first election to that office and the age of each officer as of the close of business on March 15, 2021.

Name	Position	Date of First Appointment	Age
William J. Berger	President and Chief Executive Officer	November 2012	47
Robert L. Lane	Executive Vice President, Chief Financial Officer	May 2019	49
Stuart D. Allen	Executive Vice President, Human Resources	May 2018	57
Walter A. Baker	Executive Vice President, General Counsel and Secretary	January 2018	59
Michael P. Grasso	Executive Vice President and Chief Marketing Officer	April 2018	50
Kris W. Hillstrand	Executive Vice President of Technology and Service Operations	October 2017	57
Meghan Nutting	Executive Vice President, Policy and Communications	April 2018	40
John T. Santo Salvo	Executive Vice President of Channel Operations and Chief Procurement Officer	April 2018	55

No family relationship exists between any of our executive officers or directors. All of our executive officers serve at the pleasure of our Board and may be removed at any time with or without cause.

*William J. (John) Berger* founded Sunnova Energy Corporation in 2012 and has since then served as Chief Executive Officer, President and Chairman of the Board. On April 1, 2019, he was elected as Sunnova Energy International Inc.'s President and Chief Executive Officer and a member of our Board. With more than two decades of experience in the electric power industry, Mr. Berger is an energy entrepreneur who has always supported free market competition, consumer choice and the advancement of energy technology to power energy independence. Before Sunnova, Mr. Berger served as Founder and Chief Executive Officer at SunCap Financial, a residential solar service provider. He also founded Standard Renewable Energy, a provider and installer of renewable energy and energy-efficient products and services. Mr. Berger received his Master of Business Administration from Harvard Business

School and graduated cum laude from Texas A&M University with a Bachelor of Science degree in civil engineering.

Robert L. Lane joined Sunnova Energy Corporation in May 2019 as Executive Vice President, Chief Financial Officer and was elected as one of Sunnova Energy International Inc.'s executive officers on July 10, 2019. Prior to joining Sunnova, Mr. Lane served as Vice President and Chief Financial Officer of Spark Energy, Inc., a publicly traded retail energy services company, from June 2016 to April 2019. Mr. Lane previously served as the Chief Financial Officer of Emerge Energy Services GP, LLC, the general partner of Emerge Energy Services LP, from November 2012 to June 2015. Prior to joining Emerge, Mr. Lane was an investment banker and equity research analyst covering the energy industry. Mr. Lane is a Certified Public Accountant and a Chartered Financial Analyst. Mr. Lane received his Master of Business Administration from the University of Pennsylvania's Wharton School and his Bachelor of Arts degree from Princeton University. He also received a Certificate in the Accountancy Program from the B.T. Bauer School of Business at the University of Houston.

Stuart D. Allen joined Sunnova Energy Corporation in June 2018 as Executive Vice President, Human Resources and was elected as one of Sunnova Energy International Inc.'s executive officers on July 10, 2019. Mr. Allen previously served as Vice President, Human Resources and Administrative Services of Atwood Oceanics, Inc., a publicly traded offshore drilling company ("Atwood"), from April 2014 to October 2017. Mr. Allen also served as Director, Human Resources of Atwood from July 2013 to April 2014. He joined Atwood in 2008 as the Area Manager-HR Services based in Perth, Australia. Mr. Allen has also held various operations, management and human resources roles at Katanga Mining Ltd. from 2007 to 2008 and at Alcoa World Alumina LLC from 1994 to 2007. Mr. Allen has over three decades of experience in various industries including minerals extraction and offshore drilling. He has held senior positions in operations and general management, human resources, organizational development, labor relations, training and administrative roles. Mr. Allen holds a Master's Degree in Industrial Relations, a Post Graduate Degree in Education, and a Bachelor's Degree in Physiology and Industrial Relations from the University of Western Australia.

*Walter A. Baker* joined Sunnova Energy Corporation in January 2018, as Senior Vice President, General Counsel and Secretary and was elected as Executive Vice President, General Counsel and Secretary of Sunnova on April 19, 2018, and was elected as one of Sunnova Energy International Inc.'s executive officers on July 10, 2019. Mr. Baker previously served as Senior Vice President, General Counsel and Corporate Secretary of Atwood from January 2015 to October 2017 and as Vice President, General Counsel and Corporate Secretary of Atwood from February 2011 to January 2015. Mr. Baker brings over 25 years of legal experience to Sunnova, having served as the general counsel or in other executive legal roles in both public and private companies. Mr. Baker received his Juris Doctor from the University of Texas at Austin and graduated cum laude with a Bachelor of Arts degree from Vanderbilt University.

*Michael Grasso* joined Sunnova Energy Corporation in January 2018, as Senior Vice President and Chief Marketing Officer. He has served as Executive Vice President and Chief Marketing Officer since April 2018, and was elected as one of Sunnova Energy International Inc.'s executive officers on July 10, 2019. Mr. Grasso previously served as Chief Marketing Officer of Sunrun Inc., a publicly traded provider of residential solar electricity, from 2014 to 2017 and as Chief Marketing Officer of TXU Energy Retail Company LLC, a provider of residential, commercial, and industrial electricity ("TXU"), from 2009 to 2014. Mr. Grasso held various executive and brand management roles at the United Services Automobile Association from 2007 to 2008 and at AT&T Inc. from 1992 to 2007. Mr. Grasso brings to Sunnova more than two decades of marketing experience with companies in the energy, financial services, Internet, video and telecommunications industries. Mr. Grasso received his Master of Science degree in Telecommunications Management from Washington University and his Bachelor of Arts degree in Computer Science and Applied Statistics from St. Mary's University. *Kris Hillstrand* joined Sunnova Energy Corporation in December 2015, as Senior Vice President, Information Technology and Customer Operations. He has served as Executive Vice President of Technology and Service Operations of Sunnova Energy Corporation since April 2018, and was elected as one of Sunnova Energy International Inc.'s executive officers on July 10, 2019. Mr. Hillstrand previously served in various partner and officer roles at professional service and technology firms, including Accenture plc, Deloitte LLP, Science Applications International Corporation and HCL Technologies Limited, as Senior Vice President-Operations of TXU from 2006 to 2009, and as Chief Information Officer of TXU from 2005 to 2009. Mr. Hillstrand brings to Sunnova over 28 years of experience leading firms in technology, power generation and energy services. Mr. Hillstrand received both Masters of Business Administration degrees in Finance and graduated cum laude with a Bachelor of Science degree in Engineering from the University of Connecticut.

*Meghan Nutting* joined Sunnova Energy Corporation in May 2015, as Vice President, Policy and Government Affairs. She has served as Executive Vice President, Policy and Communications since April 2018 and was elected as one of Sunnova Energy International Inc.'s executive officers on July 10, 2019. Since 2014, Ms. Nutting has also served as the Founder and President of Altitude Strategies Consulting, a consulting agency for both for-profit companies and non-profit organizations on energy-related policy issues. Ms. Nutting previously served as the Director of Policy and Electric Markets at SolarCity Corporation, a publicly traded provider of solar energy services, from 2009 to 2014. Ms. Nutting has also served in various legislative, policy and management positions in both the public and private sectors. Ms. Nutting received her Master of Public Affairs degree from Princeton University and her Bachelor of Arts degree in Biology from Cornell University.

*John Santo Salvo* joined Sunnova Energy Corporation in February 2016 as Vice President, Asset Management and was elected as Senior Vice President, Commercial Operations on July 20, 2017. He has served as Executive Vice President of Channel Operations and Chief Procurement Officer since April 2018, and was elected as one of Sunnova Energy International Inc.'s executive officers on July 10, 2019. Mr. Santo Salvo previously served as the Head of Logistics of Dresser-Rand, an engineering and manufacturing company owned by German conglomerate Siemens ("Dresser-Rand"), beginning in 2013 and as Dresser-Rand's Director, Global Technical Services from 2008 to 2013. Mr. Santo Salvo also served in various operations, logistics, and management positions in the United States Navy from 1988 to 2008, from which he retired with the rank of Commander. Mr. Santo Salvo received his Masters of Business Administration degree from the University of Kansas and is a graduate of the U.S. Naval Academy.

# COMPENSATION DISCUSSION AND ANALYSIS

The following Compensation Discussion and Analysis should be read in conjunction with "Executive Compensation" included elsewhere in this proxy statement. In this Compensation Discussion and Analysis, "named executive officers or NEOs" refers to the following executive officers:

Named Executive Officer	Title
William J. Berger	President and Chief Executive Officer
Robert L. Lane	Executive Vice President and Chief Financial Officer
Kris W. Hillstrand	Executive Vice President of Technology and Service Operations
Walter A. Baker	Executive Vice President, General Counsel and Secretary
Michael Grasso	Executive Vice President and Chief Marketing Officer
John Santo Salvo	Executive Vice President of Channel Operations and Chief Procurement Officer

Due to the minimal difference in total compensation between Messrs. Grasso and Santo Salvo, it was determined to voluntarily include Mr. Santo Salvo as an additional named executive officer.

## Advisory Stockholder Vote on Say-On-Pay

Under rules adopted by the SEC which permit companies to delay their initial advisory say-on-pay vote on executive compensation until the third year following their Initial public offering ("IPO"), we will hold our first say-on-pay vote at our next annual meeting of stockholders in 2022 and on an annual basis thereafter.

Sunnova first became public in July 2019 and we have made and are continuing to make significant changes to our executive compensation program to reflect our transition from a private company to publicly-traded corporation. Our Board believes that holding the say-on-pay vote at next year's annual meeting of stockholders will enable our stockholders to provide more meaningful feedback regarding the transition of our compensatory programs and practices and the effectiveness of our executive compensation program and related business outcomes of our Company.

## **Best Compensation Practices and Policies**

Our executive compensation program reflects our commitment to best practices in compensation governance, and alignment of pay with Company performance, all while allowing us to attract and retain highly qualified executives. Our program is designed to motivate our executives to achieve important business objectives and to reward them for creating long-term value for our stockholders by delivering superior operational and financial performance.

We believe our executive compensation program includes features that effectively align the interests of our executives with those of our stockholders and excludes features that may result in misalignment. Important features of our executive compensation programs and practices are provided in the following table:

What We Do	What We Don't Do
<i>We do</i> conduct an annual review of our compensation strategy, including a risk assessment of our executive compensation practices	<i>We don't</i> allow our executives to hedge, sell short or hold derivative instruments tied to our shares (other than options issued by us)
<i>We do</i> maintain a compensation philosophy that targets total direct compensation for our NEOs within a competitive market range of the market 50 <sup>th</sup> percentile	<i>We don't</i> allow our executives or directors to pledge Company shares (except for non-executive directors in
We do maintain clawback provisions in our long-term	limiteḋ circumstances)
incentive awards that allow for the forfeiture or recovery of stock or amounts paid or payable in the event the Company or the Committee determines an NEO has taken unlawful action detrimental to the Company or violated Company policy	We don't maintain change-of-control tax gross-ups in our change of control agreements
We do base short-term incentive awards primarily on	<i>We don't</i> provide for liberal share counting in our Long-Term Incentive
quantitative metrics	Plan
<i>We do</i> maintain compensation plans designed to align our executive compensation program with long-term stockholder interests	We don't allow repricing of underwater stock options without stockholder approval
<i>We do</i> retain an independent compensation consultant that does not perform any services for management (retained by and reporting to our Compensation Committee)	<i>We don't</i> provide employment agreements to our NEOs

## **Overview of Fiscal Year 2020**

With the spread of Coronavirus around the globe, the Company was faced with an unprecedented confluence of events that impacted our health, our daily lives, our industry, and the world around us. Notwithstanding these disruptions, we stayed focused on one of our highest priorities—the health and safety of our employees, customers, dealers, and our communities. We put processes in place to ensure health and safety with as little disruption to the business as possible. We transitioned our operations and sales practices to a virtual format and had significant growth in our business even though we were prohibited from door-to-door sales in various locations. Our fiscal year 2020 results reinforce our confidence in the strategies we are implementing to grow the business and deliver value to our stockholders. In particular, despite strong head winds, we had the following notable achievements in 2020:

- Added approximately 29,000 customers, bringing total customer count to 107,500 as of December 31,2020;
- Reduced adjusted operating expense per weighted average customer by 9.5%;
- Delivered performance within our published guidance despite raising earnings guidance for 2020 immediately prior to the first wave of Coronavirus cases;
- Saw our stock price rise from \$11.29 on January 2, 2020 to \$44.26 on December 30, 2020 delivering value to our stockholders;
- Expanded product offerings by 101;
- Added 70 full-time employees; and
- Closed a number of financing transactions, including<sup>(1)</sup>
  - \$825.7 million in securitizations
  - \$415.0 million in tax equity
  - \$190.0 million in convertible debt
  - \$510.0 million in new and expanded secured credit agreements
  - \$148.9 million equity issuance

<sup>&</sup>lt;sup>(1)</sup> Amounts listed represent principal amounts and not net proceeds to the Company after associated expenses

## The Role of Our Compensation Committee

Our executive compensation program is administered by our Compensation Committee. All of the members of our Compensation Committee are independent as required by the NYSE, and are "non-employee directors" as defined by Rule 16b-3 under the Securities Exchange Act of 1934. Our Compensation Committee currently consists of four members: Rahman D' Argenio (Chair), Nora Mead Brownell, Mark Longstreth and Michael Morgan. Our Compensation Committee's responsibilities include, among other things, the following:

- determining and approving (i) compensation of executive officers, including our named executive
  officers (other than the President and Chief Executive Officer), and (ii) both long-term and shortterm incentive compensation and equity-based plans for all of our employees with respect to the
  total amount of such compensation but not the specific allocations to employees below the
  executive level;
- recommending to our Board the compensation of our non-employee directors;
- reviewing and approving Company goals and objectives relevant to our President and Chief Executive Officer's compensation, evaluating our President and Chief Executive Officer's performance in light of those goals and objectives, and making recommendations to the independent directors regarding our President and Chief Executive Officer's compensation level based on this evaluation;
- reviewing and discussing with management the Company's compensation policies and practices in order to produce our Compensation Committee report included in this proxy statement;
- reviewing the Company's incentive compensation arrangements to determine whether they encourage excessive risk-taking; and
- performing such general oversight and investigation functions related to Company compensation inherent to the responsibilities designated in our Compensation Committee's charter or set forth in resolutions of our Board.

Our Compensation Committee has the authority to retain compensation consultants, outside counsel and other advisors as it deems appropriate, in its sole discretion. The primary role of the compensation consultant is to provide our Compensation Committee with compensation market data and information regarding compensation trends in our industry and to make recommendations regarding the design of our program. Our Compensation Committee believes it is important and beneficial to have an independent third-party advisor who provides analysis and has, extensive experience in providing executive compensation advice. Our Compensation Committee considered the discussions with and guidance from the compensation consultant, as well as the compensation studies created and assembled the compensation consultant, in making competitive compensation decisions. The compensation consultant does not provide any services or advice on matters unrelated to compensation to our Compensation Committee and reports directly to and takes direction from the Chair of our Compensation Committee. In accordance with the Corporate Governance Standards of the NYSE, our Compensation Committee has determined that our compensation consultant is independent from management and that the advice provided by our compensation consultant with regard to executive compensation is free from any relationships that could impair the professional advice or compromise the integrity of the information and data provided to our Compensation Committee. Management does not direct or oversee the retention or activities of our compensation consultant with respect to our executive compensation program and did not engage our compensation consultant in any other capacity for fiscal year 2020. For the fiscal year ended December 31, 2020, following a review of an independence report prepared by Longnecker & Associates ("L&A"), our Compensation Committee engaged L&A as its professional consultant to provide

information and advice with respect to competitive practices relevant to our compensation programs and policies. Based on a desire to evolve our Company's executive compensation program and practices as the Company continued its progression from private company to publicly-traded corporation, for fiscal year 2021, the Compensation Committee reviewed and evaluated several independent compensation consultants to provide advice and recommendations. Following a review of an independence report prepared by Pearl Meyer, our Compensation Committee engaged Pearl Meyer as its professional consultant to provide information and advice with respect to competitive practices relevant to our compensation programs and policies for fiscal year 2021.

Our Compensation Committee may delegate its responsibilities to one or more individual Compensation Committee members to the extent permitted by law, the listing standards of the NYSE and our Compensation Committee's charter.

# Compensation Philosophy and Objectives

Our Compensation Committee believes the quality and competency of our employees is a key factor that will drive our out-performance of our compensation peer group (discussed below). As a result, a fundamental element of our competitive position is the ability to attract and retain individuals who can successfully lead the organization and drive the execution of our operational and commercial objectives. The compensation programs adopted by our Compensation Committee are intended to provide compensation and incentive opportunities to our executive officers, including our named executive officers, and other employees that are competitive within our industry and provide the necessary motivation to deliver superior effort and performance driving increases in value for our stockholders.

Specifically, the executive compensation program is designed to:

- ensure that the compensation program supports the achievement of our short-term and longterm strategic plans by retaining and attracting executive officers critical to our long-term success;
- reward each of our executive officers for long-term strategic management and for their individual contributions to enhance stockholder value;
- offer incentives to motivate performance with respect to individual and company-wide goals and metrics, as well as our performance relative to our competitors; and
- focus the commitment of our executive officers on the long-term interests of our stockholders through equity awards.

Periodically, our Compensation Committee reviews the objectives and components of our executive compensation program to ensure they are appropriate and achieve their intended purpose, while allowing us to keep compensation costs manageable. To establish compensation parameters for our executive officers, including our named executive officers, our Compensation Committee evaluated the information provided by our compensation consultant relative to a compensation peer group (discussed below), including each element of compensation separately and the total direct compensation (the combined value of annual base salary, annual incentives and long-term incentive grants) for each executive officer. It is our belief that while the market 50th percentile represents a desirable benchmark for each of the components of our compensation program, an individual component as well as the combined value represented by total direct compensation can exceed the market 50th percentile, provided that individual or Company performance is strong. From the data and analysis provided by our compensation consultant, our Compensation Committee concluded that, for fiscal year 2020, overall base salaries, target annual incentives, and the value of long-term incentives (excluding Mr. Berger who received a special one time grant in connection with our IPO) for our named executive officers are aligned between the market 50th percentile and market 75<sup>th</sup> percentile of our compensation peer group. Moreover, our Compensation Committee determined that our process for determining executive compensation is aligned with stockholder interests with a percentage of executive pay being at risk and contingent on Company performance.

# Considerations

In making compensation determinations relative to our executive officers, our Compensation Committee takes into account the following important considerations:

## **Company Results**

We believe that the compensation provided to our executive officers should be closely related to the Company's overall results as measured against goals approved by our Board each year. Our Compensation Committee evaluates each individual executive officer's overall contribution to the Company's ongoing and long-term performance and approves performance targets, which include operational and financial measures. The Committee also establishes incentive compensation targets for each individual executive officer, expressed as a percentage of annual base salary. Compensation targets are correlated with competitive market data and provide for differentiation in job responsibilities.

## Individual Performance

At the beginning of fiscal year 2020, our President and Chief Executive Officer, Mr. Berger, made recommendations to our Compensation Committee for the individual performance objectives for each executive officer, other than himself, based upon the responsibilities assigned to each executive. These objectives included both objective factors such as the executive's role in achieving the goals and metrics considered in the formula-based portion of the bonus discussed below, as well as subjective factors such as overall corporate results, customer count, service and operational excellence, creating a culture of problem solving and employee retention.

## Competitive Benchmarking

Our Compensation Committee considers competitive industry data in making executive pay determinations and utilizes an executive compensation benchmarking peer group of companies ("compensation peer group") which our Compensation Committee believes is the most appropriate benchmarking peer group. For the fiscal year ended December 31, 2020, the compensation peer group included six companies:

- Clearway Energy, Inc.;
- Hannon Armstrong Sustainable Infrastructure Capital, Inc.;
- Pattern Energy Group Inc.;
- SunPower Corporation;
- Sunrun Inc.; and
- Vivint Solar, Inc.

In March 2020, Pattern Energy Group, Inc. was acquired by Canada Pension Plan Investment Board and in October 2020, Vivint Solar, Inc. was acquired by Sunrun Inc.

For fiscal year 2021, the compensation peer group was reviewed and evaluated by the Compensation Committee with the input of Pearl Meyer in light of the reduction in peer group companies to four. Based on an analysis by Pearl Meyer, the Compensation Committee selected a revised peer group of companies. The compensation peer group includes some of the larger solar and renewable energy companies with which we compete for business and talent as well as other relevant companies with levels of revenues and assets similar to ours. The Committee believes the 2021 peer group better reflects companies with similar business models and performance levels The new compensation peer group is composed of the following ten companies:

- Alarm.com Holdings, Inc.;
- BlackLine, Inc.;
- Bloom Energy Corporation;
- Clearway Energy, Inc.;
- FuelCell Energy, Inc.;
- Green Dot Corporation;
- Hannon Armstrong Sustainable Infrastructure Capital, Inc.;
- Plug Power Inc.;
- SunPower Corporation; and
- Sunrun Inc.

The Compensation Committee will review and refine the compensation peer group periodically to reflect the Company's growth, evolving business model and other relevant factors.

## **Components of Our Executive Compensation Program**

In order to achieve the objectives of our executive compensation program, we have developed a balanced compensation package consisting of base salary, annual incentive bonus and long-term incentive stock awards. Our Compensation Committee may vary, from time to time, the composition and structure of the compensation program, the allocation among components and the criteria associated with each component. The incorporation of cash and equity elements is intended to balance the reward associated with short-term performance with the potential for achieving longer term results, as well as with effective retention. The mix of pay elements is relevant to the compensation determinations made by our Compensation Committee. Our Compensation Committee utilized information provided by our compensation consultant in the analysis of each component and the mix of these components as compared to our compensation peer group. Each one of these elements of compensation serves a particular purpose, as discussed below.

For 2020, our executive compensation program consisted of three components:

- base salaries;
- annual incentive bonuses; and
- long-term stock-based incentive compensation;

In addition, each of our named executive officers are provided with change-in-control agreements, perquisites and benefits.

# Base Salaries

Base salaries, which are tied to the fiscal year, compensate our executive officers for services rendered and are set in proportion to the job responsibilities of each individual. The salaries of our executive officers are generally reviewed following the end of each fiscal year in recognition of individual performance and to reflect our desired position in the competitive market. We seek to compensate for market movement of salaries in our compensation peer group, utilizing data provided by the compensation consultant relative to peer group practices, general industry compensation surveys and

competitive trends and other relevant information to determine individual salary adjustments as warranted. The following are the base salaries for named executive officers for the 2020 calendar year.

Name <sup>(1)</sup>	E	2020 Base Salary	
William J. Berger	\$	450,000	
Robert L. Lane	\$	350,000	
Kris W. Hillstrand	\$	325,000	
Walter A. Baker	\$	325,000	
Michael Grasso	\$	325,000	
John Santo Salvo	\$	325,000	

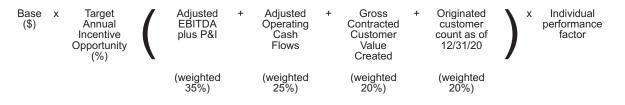
<sup>(1)</sup> Base salary amounts for Messrs. Baker, Grasso and Santo Salvo were effective on August 1, 2020.

*Changes for 2021.* Our Compensation Committee elected not to make any changes in base salaries for fiscal year 2021.

## Annual Incentive Bonuses

We provide incentive compensation to our executive officers in the form of an annual incentive bonus relating to financial, operational and individual achievements during the prior fiscal year for the purpose of rewarding and recognizing their contributions toward approved Company goals and metrics, encouraging further individual contributions to stockholder value. The graphic below illustrates how the bonus is calculated including the weighting of the corporate metrics.

## Fiscal Year 2020 Design



The fiscal year 2020 target annual incentive opportunities were determined by our Compensation Committee as a percentage of annual base salary in the range of competitive bonus amounts of our compensation peer group. Target annual incentive opportunities are subject to review based on market movement as well as to pro-rata adjustment due to promotions occurring during the fiscal year or other relevant changes in job responsibilities. The following target annual incentive opportunities represented as a percentage of annual base salaries for the 2020 fiscal year were effective January 1, 2020 for each of the named executive officers.

Name	% Base Salary
William J. Berger	150 %
Robert L. Lane	75 %
Kris W. Hillstrand	75 %
Walter A. Baker	75 %
Michael Grasso	75 %
John Santo Salvo	75 %

Our Compensation Committee structured the annual incentive bonus to be formulaic and directly linked to the achievement of Company-wide goals and metrics and individual objectives approved by our Board. The final determinations of the annual incentive bonus are based upon the extent to which results for the fiscal year met, failed to meet or exceeded our established goals and metrics.

# **Company Goals and Metrics**

In determining the goals and metrics for fiscal year 2020, the Committee linked the metrics to the Company's budget as approved by our Board. For each performance measure, our Compensation Committee established appropriate metrics and specific targets as shown below. Each metric was associated with a threshold, target and a stretch level of possible achievement. Each performance measure also was assigned a weighting factor to reflect the Company's goals and priorities as interpreted by our Compensation Committee. In consultation with L&A, our Compensation Committee put in place payment guidelines for the level of achievement for each metric, threshold (50%), target (100%) and stretch (150%). This represents the minimum and maximum payout opportunity for each metric and aligns with best practice. In the event a metric does not meet the threshold performance level, none of the bonus is earned for that metric. Similarly, achieving the stretch performance level earns the maximum percentage for a metric. In the event that a metric was achieved at a level between defined achievement levels, our Compensation Committee makes a linear interpolation to determine the bonus earned for that metric.

Metric	Weight	Threshold	Target	Stretch
Adjusted EBITDA, plus P&I	35%	\$103M	\$113M	\$123M
Adjusted Operating Cash Flow	25%	\$10M	\$16M	\$22M
Gross Contracted Customer Value Created	20%	\$625M	\$700M	\$775M
Originated Customer Count as of 12/31/20	20%	105k	107.6k	113k

Adjusted EBITDA, plus P&I. Adjusted EBITDA, plus P&I is equal to Adjusted EBITDA plus interest income from customer notes receivable and principal proceeds from customer notes receivable net of related revenue. We define Adjusted EBITDA as net income (loss) plus net interest expense, depreciation and amortization expense, income tax expense, financing deal costs, disaster losses and related charges, net, amortization of payments to dealers for exclusivity and other bonus arrangements, legal settlements and excluding the effect of certain non-recurring items we do not consider to be indicative of our ongoing operating performance such as, but not limited to, costs of our IPO, losses on unenforceable contracts, losses on extinguishment of long-term debt, realized and unrealized gains and losses on fair value option instruments and other non-cash items such as asset retirement obligation ("ARO") accretion expense and non-cash compensation expense.

Adjusted EBITDA is a non-GAAP financial measure we use as a performance measure. We believe investors and securities analysts also use Adjusted EBITDA in evaluating our operating performance. Our Compensation Committee has chosen this measure as a bonus metric in order to further align the interests of the stockholders and executive management. This measurement is not recognized in accordance with accounting principles generally accepted in the United States of America ("GAAP") and should not be viewed as an alternative to GAAP measures of performance. The GAAP measure most directly comparable to Adjusted EBITDA is net income (loss). The presentation of Adjusted EBITDA should not be construed to suggest our future results will be unaffected by non-cash or non-recurring items. In addition, our calculation of Adjusted EBITDA is not necessarily comparable to Adjusted EBITDA as calculated by other companies.

We believe Adjusted EBITDA is useful to management, investors and analysts in providing a measure of core financial performance adjusted to allow for comparisons of results of operations across reporting periods on a consistent basis. These adjustments are intended to exclude items that are not

indicative of the ongoing operating performance of the business. Adjusted EBITDA is also used by our management for internal planning purposes, including our consolidated operating budget, and by our Board of Directors in setting performance-based compensation targets. Adjusted EBITDA should not be considered an alternative to but viewed in conjunction with GAAP results, as we believe it provides a more complete understanding of ongoing business performance and trends than GAAP measures alone. Adjusted EBITDA has limitations as an analytical tool, and you should not consider it in isolation or as a substitute for analysis of our results as reported under GAAP.

Under our loan agreements, the customer obtains financing for the purchase of a solar energy system from us and we agree to operate and maintain the solar energy system throughout the duration of the agreement. Pursuant to the terms of the loan agreement, the customer makes scheduled principal and interest payments to us and has the option to prepay principal at any time in part or in full. Whereas we typically recognize payments from customers under our leases and power purchase agreements ("PPAs") as revenue, we recognize payments received from customers under our loan agreements (a) as interest income, to the extent attributable to earned interest on the contract that financed the customer's purchase of the solar energy system; (b) as a reduction of a note receivable on the balance sheet, to the extent attributable to a return of principal (whether scheduled or prepaid) on the contract that financed the customer's purchase of the solar energy system; and (c) as revenue, to the extent attributable to payments for operations and maintenance services provided by us.

While Adjusted EBITDA effectively captures the operating performance of our leases and PPAs, it only reflects the service portion of the operating performance under our loan agreements. We are agnostic as to what type of solar service agreement we sell and do not consider our types of solar service agreements differently when evaluating our operating performance. In order to present a measure of operating performance that provides comparability without regard to the different accounting treatment among our three types of solar service agreements, we consider interest income from customer notes receivable and principal proceeds from customer notes receivable, net of related revenue, as key performance metrics. We believe these two metrics provide a more meaningful and uniform method of analyzing our operating performance when viewed in light of our other key performance metrics across the three primary types of solar service agreements.

For a reconciliation of Adjusted EBITDA to net income (loss), please refer to page 70 of our Annual Report on Form 10-K. In addition, for interest income from customer notes receivable and principal proceeds from customer notes receivable, net of related revenue, please refer to page 71 of our Annual Report on Form 10-K.

## Adjusted Operating Cash Flows

We define Adjusted Operating Cash Flow as net cash used in operating activities plus principal proceeds from customer notes receivable and distributions to redeemable noncontrolling interests less payments to dealers for exclusivity and other bonus arrangements, inventory and prepaid inventory purchases and payments of non-capitalized costs related to our IPO. Adjusted Operating Cash Flow is a non-GAAP financial measure we use as a liquidity measure. This measurement is not recognized in accordance with GAAP and should not be viewed as an alternative to GAAP measures of liquidity. The GAAP measure most directly comparable to Adjusted Operating Cash Flow is net cash used in operating activities. We believe Adjusted Operating Cash Flow is a supplemental financial measure useful to management, analysts, investors, lenders and rating agencies as an indicator of our ability to internally fund origination activities, service or incur additional debt and service our contractual obligations. We believe investors and analysts will use Adjusted Operating Cash Flow to evaluate our liquidity and ability to service our contractual obligations. However, Adjusted Operating Cash Flow has limitations as an analytical tool because it does not account for all future expenditures and financial obligations of the business or reflect unforeseen circumstances that may impact our future cash flows, all of which could have a material effect on our financial condition and results from operations. In addition, our calculations of Adjusted Operating Cash Flow are not necessarily comparable to liquidity measures presented by other

companies. Investors should not rely on these measures as a substitute for any GAAP measure, including net cash used in operating activities. For a reconciliation of Adjusted Operating Cash Flow to net cash used in operating activities see page 71 of our Annual Report on Form 10-K.

# Gross Contracted Customer Value Created

Our Compensation Committee believes this metric is important as a performance measure because it illustrates whether we are growing at a sustainable rate. This metric equals the sum of the Gross Contracted Customer Value calculated at the end of each month for that month's customers that were placed in service.

Estimated Gross Contracted Customer Value represents the sum of the present value of the remaining estimated future net cash flows we expect to receive from existing customers during the initial contract term of our leases and PPAs, which are typically 25 years in length, plus the present value of future net cash flows we expect to receive from the sale of related solar renewable energy certificates, either under existing contracts or in future sales, plus the carrying value of outstanding customer loans on our balance sheet. From these aggregate estimated initial cash flows, we subtract the present value of estimated net cash distributions to redeemable noncontrolling interests and estimated operating, maintenance and administrative expenses associated with the solar service agreements. These estimated future cash flows reflect the projected monthly customer payments over the life of our solar service agreements and depend on various factors including but not limited to solar service agreement type, contracted rates, expected sun hours and the projected production capacity of the solar equipment installed. For the purpose of calculating this metric, we discount all future cash flows at 6%. The anticipated operating, maintenance and administrative expenses included in the calculation of estimated gross contracted customer value include, among other things, expenses related to accounting, reporting, audit, insurance, maintenance and repairs. In the aggregate, we estimate these expenses are \$20 per kilowatt per year initially, with 2% annual increases for inflation. We do not include maintenance and repair costs for inverters and similar equipment as those are largely covered by the applicable product and dealer warranties for the life of the product, but we do include additional cost for energy storage systems, which are only covered by a 10-year warranty.

# Originated Customer Count as of December 31, 2020

Originated customer count as of December 31, 2020 reflects the number of customers of our business. The Compensation Committee chose this as a performance measure as it is the primary indicator of Company growth.

We define number of customers to include each unique customer that is party to a solar service agreement or purchased a solar energy system from us outright, which we subsequently placed in service. For all solar energy systems installed by us, in-service means the related solar energy system and, if applicable, energy storage system, must have met all the requirements to begin operation and be interconnected to the electrical grid. We do not include in our number of customers any customer under a lease, PPA or loan agreement that has reached mechanical completion but has not received permission to operate from the local utility or for whom we have terminated the contract and removed the solar energy system. We also do not include in our number of customers any customer that has been in default under his or her solar service agreement in excess of six months. We track the total number of customers as an indicator of our historical growth and our rate of growth from period to period.

## **Evaluation of Performance Results**

For fiscal year 2020, our Compensation Committee reviewed the Company's overall results against approved corporate performance targets as follows:

## **Corporate Performance Portion of the Annual Incentive Bonus**

In March 2021, our Compensation Committee completed the evaluation of our results and the weighting of metrics discussed above to ensure that the corporate performance portion of the incentive bonus determinations was appropriate and commensurate with the accomplishments posted. The corporate performance multiplier for fiscal year 2020 for named executive officers was as follows:

Corporate Goals an	d Metrics	Metric	Performance	Scale	_			
Metric	Weight	Threshold 50%	Target 100%	Stretch 150%	Final Results	Performance Level Achieved	Performance Level Payout	Weighted Payout
Adjusted EBITDA, plus P&I	35%	\$103M	\$113M	\$123M	\$115.4M	Between Target and Stretch	112%	39.20 %
Adjusted Operating Cash Flow	25%	\$10M	\$16M	\$22M	\$10.7M	Between Threshold and Target	55.83%	13.96 %
Gross Contracted Customer Value Created	20%	\$625M	\$700M	\$775M	\$757M	Between Target and Stretch	138%	27.60 %
Originated Customer Count as of 12/31/20	20%	105k	107.6k	113k	107.5k	Between Threshold and Target	98.08%	19.61 %
Total	100%							100.37 %

In recognition of the Company's performance in line with pre-pandemic guidance and the accomplishments set forth in the Overview of Fiscal Year 2020 set forth above despite the negative effect of the pandemic on the U.S. economy, the Compensation Committee determined to exercise positive discretion with respect to the corporate performance portion of the annual incentive bonus by 25% to 125.37%

### Individual Performance Portion of Annual Incentive Bonus

For each of the executive officers, other than Mr. Berger, our Compensation Committee determined the individual performance portion of the annual incentive bonus by assessing the officer's performance and contributions both against individual goals and objectives established for each officer at the beginning of the year and against other relevant factors not covered directly by the individual goals and objectives, including, but not limited to, each officer's performance and contributions to: overall corporate results; closing of various financing transactions; increase in customers, dealers and sub-dealers; the expansion of product offerings and territory; increase in customer satisfaction results; decrease in field service backlog and other factors as they related to both individual performance and overall Company performance in fiscal year 2020. The competitive compensation data provided by L&A for the position held by each officer was also considered, as appropriate. The executive officers are were ranked 1-5, which results in an individual performance payout multiple range of 0.2 - 1.2. A ranking of 1 results in no bonus award.

For fiscal year 2020, our Compensation Committee recognized the Company's noteworthy performance as evidenced by its achievements, including the increase in year over year financial results, closing of financing transactions, and the continued execution of our growth strategy, among other factors. The Committee also considered the Company's fiscal year 2020 financial results as compared to fiscal year 2019 financial results and the strategic steps taken by management to position the Company for continued success, to enhance stockholder value and to ensure continued financial performance. In recognition of the Company's excellent performance in spite of the pandemic, the notable achievements discussed above, each officer's contributions to the Company's performance and the Company's strategic

positioning, our Compensation Committee determined to award the individual performance portion of the annual incentive bonus as set forth in the table below.

The Compensation Committee recommended and the independent directors awarded Mr. Berger an amount for the individual performance portion of the annual incentive bonus, primarily based on the assessment of his personal contributions, his leadership, and the performance of the Company in key functional areas as well as the factors set forth above.

### Final Bonus Determination

Our Compensation Committee completed the evaluation of our results and the weighting of metrics discussed above to ensure the incentive bonus determinations, which are intended to reward the performance and contributions of our executive officers, were appropriate and commensurate with the results of our performance against Company metrics and individual performance. In addition, our Compensation Committee reviewed the market survey information provided by Pearl Meyer to ensure that the incentive bonus amounts resulting from this evaluation fully support our compensation philosophy and are closely aligned with stockholder interests. Our Compensation Committee made the final bonus determinations for our named executive officers as follows:

	Mr. Berger	 Mr. Lane	Mr. Hillstrand	 Mr. Baker	 Mr. Grasso	S	Mr. anto Salvo
Annual Base Salary	\$ 450,000	\$ 350,000	\$ 325,000	\$ 325,000	\$ 325,000	\$	325,000
Approved Target Annual Incentive Opportunity as % of Annual Salary	150 %	75 %	75 %	75 %	75 %		75 %
Bonus Target Amount; Target x Annual Base Salary	\$ 675,000	\$ 262,500	\$ 243,750	\$ 243,750	\$ 243,750	\$	243,750
Corporate Performance Multiplier	125.37 %	125.37 %	125.37 %	125.37 %	125.37 %		125.37 %
Individual Performance Multiplier	120 %	100 %	120 %	120 %	120 %		120 %
Total Bonus Amount	\$ 1,015,497	\$ 329,096	\$ 366,707	\$ 366,707	\$ 366,707	\$	366,707
Total Bonus Amount as % of Target Annual Incentive Opportunity	150 %	125 %	150 %	150 %	150 %		150 %

In order to preserve cash and manage liquidity, our Compensation Committee determined to split the payment of the award 15% in cash and 85% in the form of the issuance of Company common stock.

# Long-Term Stock Incentive Awards

Our Compensation Committee considers stock ownership by management through stock-based compensation arrangements beneficial in aligning management's and stockholders' interests. Under the provisions of our stockholder-approved Sunnova Energy International Inc. 2019 Long-Term Incentive Plan (the "2019 Plan"), our Compensation Committee has the ability to grant stock options, restricted stock and

restricted stock unit awards, stock appreciation rights ("SARs"), and performance units to eligible employees and to grant nonqualified stock options, restricted stock and restricted stock unit awards, SARs and performance units to eligible directors.

Our Compensation Committee grants long-term incentive awards to our executive officers, including our named executive officers, in line with competitive market norms based upon each officer's performance in a fiscal year. These awards are primarily designed to tie a substantial portion of each executive officer's compensation to longer-term future performance of the Company and to support the philosophy adopted by our Compensation Committee. The grant determinations are made by our Compensation Committee using, as a reference, the relevant competitive market information and recommendations provided to our Compensation Committee by our compensation of executive officers in our compensation peer group. Our Compensation compared to compensation of executive officers in our compensation peer group. Our Compensation Committee sets the individual grant values to reflect (a) the level of responsibility of each executive officer and his potential impact on the long-term success of the business, (b) the intent to encourage distinctive levels of long-term performance and contributions, (c) talent retention considerations as appropriate, and (d) tenure with the Company. We do not time the release of material nonpublic information for the purpose of affecting the value of executive compensation.

## Determination of Awards

For fiscal year 2020, our Compensation Committee awarded annual grants of restricted stock units to our named executive officers. Our Compensation Committee reviewed information and recommendations provided to our Compensation Committee by L&A, as well as relevant information provided by the Company's outside legal and tax counsel.

To determine long-term incentive awards granted in a year, our Compensation Committee first approves a target aggregate grant date fair value to be awarded to each named executive officer. The target aggregate grant date fair value is then allocated among the types of awards granted for such year. For fiscal year 2020, our Compensation Committee determined to allocate the target aggregate grant date fair value to time-vested restricted stock units.

# **Restricted Stock Units**

Time-vested restricted stock units granted to named executive officers under the 2019 Plan in 2020 vest in one-third increments on each of the first three anniversaries of the date of grant provided that the recipient remains employed through the anniversary date, and will be settled in common stock no later than 15 days after the units vest for restricted stock units granted in 2020. All outstanding and unvested restricted stock units will vest on the date of a change in control (as defined in the 2019 Plan) or in the event that the officer's employment is terminated due to death or disability.

# Fiscal Year 2020 Long-Term Incentive Award Grants

In May 2019, our Compensation Committee approved granting long-term incentive awards for fiscal year 2020 to our named executive officers as follows:

Name	Percentage of Base Salary	 Target Aggregate Grant Date Fair Value <sup>(1)</sup>	Restricted Stock Units <sup>(2)</sup>
William J. Berger	444 %	\$ 2,000,000	—
Robert L. Lane	275 %	\$ 962,500	83,695
Kris W. Hillstrand	275 %	\$ 893,750	77,717
Walter A. Baker	275 %	\$ 880,000	76,521
Michael Grasso	200 %	\$ 630,000	54,782
John Santo Salvo	200 %	\$ 600,000	52,173

- (1) A target aggregate grant date fair value of \$2,000,000 was approved for Mr. Berger in May 2019, however due to his restricted stock unit award grant in connection with our IPO in 2019, he is not eligible for consideration of an award grant until the 2022 award cycle.
- (2) For fiscal year 2020, the number of restricted stock units awarded was determined by dividing the target aggregate grant date fair value by the grant date fair value of a restricted stock unit on the date of grant. The grant date fair values of restricted stock units granted for fiscal year 2020 were determined in accordance with ASC Topic 718 and are based on the fair market value of our common stock on the date of grant. Under SEC rules, the grant date fair values exclude the impact of estimated forfeitures related to service-based vesting conditions.

# Fiscal Year 2021 Long-Term Incentive Award Grants

In February 2021, our Compensation Committee reviewed our long-term incentive compensation program and determined to introduce performance based awards in addition to the time-vested restricted stock units. Restricted stock units granted in 2021 comprised 75% of the target aggregate grant date fair value, and vest 25% on each of the the first and second anniversaries of the date of grant, and 50% on the third anniversary of the date of grant. The performance based award comprised 25% of the target aggregate grant date fair value and was issued in the form of a premium stock option that vests 25% on each of the the first and second anniversaries of the date of grant. The number of the date of grant, and the exercise price is 110% of the closing price on the date of grant. The number of options awarded was determined using an independent Black-Scholes valuation, on the date of grant. The Compensation Committee believes in pay for performance, and desires to implement a performance-based culture. The Committee believes that 25% of the target aggregate grant date fair value of the long-term incentive award being performance based is appropriate as the executive compensation program transitions from a private company to a publicly-traded corporation. In addition to the grant of a performance based award, the Compensation Committee changed the vesting schedule for the 2021 grant of time-vested restricted stock units from vesting in one-third increments on each of the first three

anniversaries of the date of grant to the vesting 25% on each of the the first and second anniversaries of the date of grant, and 50% on the third anniversary of the date of grant.

The Compensation Committee approved long-term incentive awards for fiscal year 2021 to our named executive officers as follows:

Name	Percentage of Base Salary	Target Aggregate Grant Date Fair Value <sup>(1)</sup>	Restricted Stock Units <sup>(2)</sup>	Premium Stock Option <sup>(3)</sup>
William J. Berger	444 %	\$ 2,000,000	—	
Robert L. Lane	275 %	\$ 962,500	19,605	13,113
Kris W. Hillstrand	275 %	\$ 893,750	18,205	12,176
Walter A. Baker	275 %	\$ 893,750	18,205	12,176
Michael Grasso	275 %	\$ 893,750	18,205	12,176
John Santo Salvo	275 %	\$ 893,750	18,205	12,176

- (1) A target aggregate grant date fair value of \$2,000,000 was approved for Mr. Berger in May 2019. However due to his restricted stock unit award grant in connection with our IPO in 2019, he is not eligible for consideration of an award grant until the 2022 award cycle.
- (2) For fiscal year 2021, the number of restricted stock units awarded was determined by dividing 75% of the target aggregate grant date fair value by the grant date fair value of a restricted stock unit on the date of grant. The grant date fair value of restricted stock units granted for fiscal year 2021 was determined in accordance with ASC Topic 718 and was based on the fair market value of our common stock on the date of grant. Under SEC rules, the grant date fair values exclude the impact of estimated forfeitures related to service-based vesting conditions.
- (3) For fiscal year 2021, 25% of the target aggregate grant date fair value was issued in premium stock options, the number of which was determined by using Black-Scholes methodology in accordance with ASC Topic 718.

### Severance Agreements

We believe that the competitive marketplace for executive level talent and our desire to minimize turnover and retain our executive officers, including our named executive officers, requires us to provide certain severance benefits. We also believe the provision of these benefits serves the interests of our stockholders by encouraging certain valued employees to remain employed with the Company in the event of a change of control. The Company has entered into Change of Control Agreements with each named executive officer, including Mr. Berger, in replacement of any prior employment or other severance agreement entered into between the Company and the executive. The agreements standardize "double trigger" change of control benefits for our executive officers and provide benefits that are competitive to those provided by our compensation peer group. Each agreement contains requirements for payments relating to termination of employment other than for cause following a change of control. For more information regarding change of control arrangements, see "Executive Compensation-Potential Payments Upon Termination or Change of Control."

Our Compensation Committee believes the provision of such change of control benefits is competitive and appropriate in light of our compensation peer group. In reaching such determination, our Compensation Committee considered L&A's change of control analysis, surveys, and reviewed the amounts payable by the compensation peer group to similarly situated executives in the event of a termination of employment in connection with a change of control.

Benefits relating to termination of employment in a post change of control employment period payable to Mr. Berger and the other named executive officers were considered as part of their overall compensation packages.

### Perquisites and Benefits

Named executive officers are eligible to participate in the Company's benefit plans on the same terms as other employees. The Company's 401(k) Retirement Plan (the "Retirement Plan") is a safe harbor qualified defined contribution plan which allows employees, including named executive officers, to save for retirement through a tax-advantaged combination of employee and Company contributions. For safe harbor matching contributions, employee contributions are matched by the Company up to 100% of the first 3% of salary contributed by the employee plus 50% of salary contributed between 3% and 5% of salary contributed. Safe harbor matching contributions are 100% vested. Each year the Company may also make a discretionary profit-sharing contribution to the Retirement Plan, which to date the Company has not made.

The Company also provides named executive officers with perquisites and other personal benefits that the Company and our Compensation Committee believe are reasonable and consistent with its overall compensation program. Such perquisites are detailed in All Other Compensation in the Summary Compensation Table.

## Stock Ownership Policy

In furtherance of the Board of Director's goal of promoting sound corporate governance practices, our Stock Ownership Policy assists in aligning the financial interests of the directors and senior employees with our stockholders. We believe that it is important that directors and senior employees maintain a certain level of ownership of shares of our common stock, and this policy is designed to help achieve this objective and further highlight and promote our commitment to sound corporate governance. For purposes of determining stock ownership, equity award grants are considered owned for purposes of this policy, executive officers and directors subject to this policy are required to achieve a minimum ownership requirement by five years from the later of (i) January 1, 2020 or (ii) the date of being elected a director, being named an executive officer or otherwise being designated as a covered employee, or the date of the promotion that causes a covered employee to be subject to a greater ownership requirement. Upon achieving his or her respective minimum ownership requirement, each director or covered employee must continue to maintain the minimum ownership requirement at all times during a given calendar year and for so long as the director or covered employee remains subject to this policy.

Each director and covered employee must maintain the number of qualifying shares of common stock, as defined in the policy, with a fair market price equal to a multiple of the director's base annual retainer or the covered employee's annual base salary. The ownership requirements are as follows:

- for independent directors that receive compensation, the minimum ownership requirement is three times the base annual retainer.
- for Mr. Berger, the minimum ownership requirement was set at six times his annual base salary; and
- and for Messrs. Lane, Hillstrand, Baker, Grasso and Santo Salvo the minimum ownership requirement was set at three times their respective annual base salary.

By the first day of February of each year, covered directors and covered employees will be required to certify to the Compensation Committee their holdings of common stock and level of compliance with their minimum ownership requirement.

The failure by a director or covered employee to meet or to demonstrate sustained progress toward the achievement of the applicable minimum ownership requirement will result in the imposition of a restriction on sales of common stock and may result in a reduction in the value of future long term incentive grants or exclusion from future grants until compliance is achieved.

### Assessment of Risk and Recovery of Compensation

Our Audit Committee and Board of Directors employ a risk management process conducted periodically to ensure that potential risks that might arise from any of our executive compensation practices and policies do not result in potential adverse impact on the Company, financially or otherwise. Our Compensation Committee has reviewed the policies and guidelines underlying our executive compensation determinations and concluded that the following factors promote the creation of long-term value and thereby discourage behavior that leads to excessive or unnecessary risk:

- individual cash incentives are made within the boundaries of approved fixed maximum awards as applicable to each named executive officer;
- the short-term performance metrics considered in annual bonus determinations are supplemented with diverse performance measures;
- the members of our Compensation Committee who approve final bonus recommendations are independent; and
- named executive officers receive the majority of their total direct compensation in the form of long-term incentives with multi-year vesting to align the interests of the named executive officers with long term value creation for our stockholders.

Based on our review, we have determined our compensation programs and practices are not reasonably likely to have a material adverse effect on the Company. In addition, in the event the Company or the Committee determines an NEO has taken unlawful action detrimental to the Company or violated Company policy, we maintain clawback provisions in our long-term incentive awards that allow for the forfeiture or recovery of stock or amounts paid or payable to the NEO.

# **Tax Considerations**

Section 162(m) of the Code limits the deductibility of compensation paid to each of our named executive officers to \$1 million annually for federal income tax purposes subject to transition relief for compensation arrangements entered into prior to our IPO. In designing compensation plans and making compensation decisions, our Compensation Committee considers the potential deductibility of the proposed compensation. However, our Compensation Committee may elect to approve compensation that exceeds the limit in order to ensure competitive levels of compensation for our executive officers and if it believes that such compensation is in the best interests of the Company and its stockholders. As a result, certain compensation paid to our named executive officers may not be deductible by the Company for tax purposes. Although the deductibility of compensation is a consideration evaluated by our Compensation payable in excess of the \$1 million limitation is not material relative to the benefit of being able to attract and retain talented management. We have also awarded compensation that might not be fully tax deductible when such grants were nonetheless in the best interest of us and our stockholders. Accordingly, our Compensation Committee will continue to retain the discretion to pay compensation that is subject to the \$1 million deductibility limit.

# **Compensation Committee Report**

Our Compensation Committee has reviewed and discussed with Company management the Compensation Discussion and Analysis included in this proxy statement. Based on that review and discussion, our Compensation Committee has recommended to our Board that the Compensation Discussion and Analysis be included in this proxy statement.

Compensation Committee:

- Rahman D'Argenio Chair
- Nora Mead Brownell
- Mark Longstreth
- Michael C. Morgan

April 8, 2021

## CEO PAY RATIO

As required by Section 953(b) of the Dodd-Frank Wall Street Reform and Consumer Protection Act, and Item 402(u) of Regulation S-K, we are providing information about the relationship of the total annual compensation of William J. Berger, our chief executive officer ("CEO"), to the total annual compensation of our median employee. The Company believes that the ratio of pay included in this information is a reasonable estimate calculated in a manner consistent with Item 402(u) of Regulation S-K.

As of December 31, 2020, our last completed fiscal year:

- We have estimated that the total annual compensation of our median employee (other than Mr. Berger) was \$74,064; and
- The total annual compensation of our CEO, as reported in the Summary Compensation Table, was \$1,593,926. (As noted in *Fiscal Year 2020 Long-Term Incentive Award Grants* above, due to Mr. Berger's restricted stock unit award grant in connection with our IPO in 2019, he is not eligible for consideration of an LTIP award grant until the 2022 award cycle, which affects the ratio described in this section.).

Based on this information, for 2020, the ratio of the total annual compensation for Mr. Berger, our CEO, to the total annual compensation of our median employee was 22 to 1.

In order to determine this ratio, we first identified one of our employees as the median employee by reviewing regular wages and overtime pay of all of our employees as December 31, 2020, the last day of our fiscal year.

Once we identified the median employee, we then determined the total annual compensation for 2020 for of that employee using the same rules that apply to reporting compensation for our Named Executive Officers in the 2020 Summary Compensation Table.

The pay ratio disclosure rules allow companies to adopt a variety of methodologies, to apply exclusions, and to make reasonable estimates and assumptions that reflect their compensation practices. As a result, the pay ratio reported by other companies may not be comparable to the pay ratio reported above, as other companies may have different employment and compensation practices and may utilize different methodologies in calculating their own pay ratios.

### EXECUTIVE COMPENSATION SUMMARY COMPENSATION TABLE

Name and Principal Position(1)	Year	Salary	Bonus (2)		Stock Awards (3)	Option Awards (4)	lr	Non-Equity acentive Plan ompensation (5)	C	All Other ompensation (6)	 Total
William J. Berger (President and Chief Executive											
Officer)	2020	\$ 450,000	\$ —	\$	863,172	\$ —	\$	269,354	\$	11,400	1,593,926
	2019	\$ 434,664	\$ _		10,385,758	\$ _	\$	3,378,358	\$	49,031	14,247,811
	2018	\$ 425,000	\$ 37,188	\$	_	\$ 1,085,370	\$	632,188	\$	4,250	\$ 2,183,996
Robert Lane (Executive Vice President and Chief Financial Officer)	2020	\$ 350,000	\$ _	\$	1,242,232	\$ _	\$	49,364	\$	11,502	\$ 1,653,098
	2019	\$ 203,045	\$ _	\$	836,992	\$ _	\$	154,652	\$	1,312	\$ 1,196,001
Kris Hillstrand (Executive Vice President of Technology and Service											
Operations)	2020	\$ 325,000	\$ _	\$	1,205,451	\$ _	\$	55,006	\$	148,689	\$ 1,734,146
	2019	\$ 325,000	\$ _	\$	807,109	\$ _	\$	279,304	\$	156,921	\$ 1,568,334
	2018	\$ 317,708	\$ 16,250	\$	_	\$ 164,450	\$	276,250	\$	67,264	\$ 841,922
Walter A. Baker (Executive Vice President, General Counsel				•			•				
and Secretary)	2020	\$ 321,875	\$ —	\$	1,191,701	\$ —	\$	55,006	\$	11,400	1,579,982
	2019	\$ 314,167	\$ —	\$	779,600	\$ _	\$	230,400	\$	11,281	\$ 1,335,448
	2018	\$ 287,500	\$ 10,695	\$	-	\$ 542,217	\$	191,250	\$	9,000	\$ 1,040,662
Michael Grasso (Executive Vice President and Chief Marketing											
Officer)	2020	\$ 318,750	\$ -	\$	941,701	\$ _	\$	55,006	\$	11,400	\$ 1,326,857
	2019	\$ 315,000	\$ _	\$	556,313	\$ _	\$	189,000	\$	12,755	1,073,068
	2018	\$ 279,260	\$ 10,405	\$	-	\$ 542,217	\$	185,909	\$	45,653	\$ 1,063,444
John Santo Salvo (Executive Vice President of Channel Operations and Chief of											
Procurement)	2020	\$ 309,375	\$ _	\$	911,701	\$ 	\$	55,006	\$	11,400	\$ 1,287,482
	2019	\$ 300,000	\$ _	\$	671,500	\$ _	\$	216,000	\$	11,200	\$ 1,198,700
	2018	\$ 294,167	\$ _	\$	_	\$ 189,750	\$	172,125	\$	11,000	\$ 667,042

- (1) Mr. Lane joined the Company on May 22, 2019, and his compensation for 2019 reflects pro-ration for his partial year of service.
- (2) The amounts disclosed in this column reflect the non-formulaic cash bonus awards earned for performance in the designated fiscal year but which are paid in March of the following fiscal year.
- (3) The amounts disclosed in this column include the grant date fair value of the restricted stock awards granted to each named executive officer. Under SEC rules, the amounts shown exclude the impact of estimated forfeitures related to service-based vesting conditions. The grant date fair value of the awards is calculated using the closing price of our common stock on the date of grant. For additional information, see Note 14 to our consolidated financial statements in our

2020 Form 10-K. For 2020 and 2019, the amounts also include the grant date fair value of the restricted stock award granted as part of the Short-Term Incentive Plan compensation as follows:

Name	Year	 nt Date Fair Value of Term Incentive Award	Restricted Stock Units
William J. Berger	2020	\$ 863,172	20,134
	2019	\$ 385,758	33,544
Robert L. Lane	2020	\$ 279,732	6,525
	2019	\$ 86,992	7,564
Kris W. Hillstrand	2020	\$ 311,701	7,270
	2019	\$ 157,109	13,661
Walter A. Baker	2020	\$ 311,701	7,270
	2019	\$ 129,600	11,269
Michael Grasso	2020	\$ 311,701	7,270
	2019	\$ 106,313	9,244
John Santo Salvo	2020	\$ 311,701	7,270
	2019	\$ 221,500	19,260

- (4) The amounts disclosed in this column represent the aggregate grant date fair value of nonqualified stock options granted to each named executive officer. Under SEC rules, the amounts shown exclude the impact of estimated forfeitures related to service-based vesting conditions. The grant date fair value of the awards is calculated using the closing price of our common stock on the date of grant. For additional information, see Note 14 to our consolidated financial statements in our 2020 Form 10-K.
- (5) The amounts disclosed in this column reflect the formulaic cash bonus awards earned for performance in the designated fiscal year but which are paid in March of the following fiscal year. See "Compensation Discussion and Analysis - Components of Our Executive Compensation Program - Annual Incentive Bonuses." In March 2018, we entered into a Bonus Agreement with Mr. Berger (the "Bonus Agreement") which provided that each year beginning January 1, 2019. one-fourth of the outstanding loan balance (and related accrued and unpaid interest) under the promissory notes executed by Mr. Berger and Jackson Leigh Ventures, LLC, an entity controlled by Mr. Berger, in favor of Sunnova Energy Corporation, in combined aggregate principal amounts totaling \$1,702,523 (the "JLV Notes"), was to be forgiven provided that Mr. Berger remained employed through each applicable forgiveness date, such that the full amount of the JLV Notes would be forgiven as of January 1, 2022. In connection with the Bonus Agreement, Mr. Berger's historical employment agreement was amended to increase his bonus potential to 175% of base salary (from 125% of base salary). In the event that Mr. Berger's employment was terminated due to his death or permanent disability, the Bonus Agreement provided that the full amount of the then outstanding balance of the JLV Notes (and related accrued interest) would be forgiven. In January 2019, one-fourth of the balance of the JLV Notes was forgiven pursuant to the Bonus Agreement. On June 20, 2019, as additional bonus compensation, the remaining principal and interest in the amount of \$1,374,896 associated with the JLV Notes was forgiven, and Sunnova Energy Corporation agreed to pay Mr. Berger a bonus to reimburse him for the expected tax liability associated with such forgiveness of \$892,039. Amounts in this column for Mr. Berger for 2018 include a payment of \$166,695 made in January 2019 as an advance payment of a portion of Mr. Berger's bonus otherwise payable in March 2019, and was designed to cover the tax withholding required in connection with loan forgiveness provided under the terms of Mr. Berger's Bonus Agreement. For 2019, the amount includes, as additional bonus compensation, \$1,800,527 associated with the forgiveness of the remaining JLV Notes, and the payment of a

bonus as a reimbursement for the expected tax liability associated with such forgiveness of \$892,039.

(6) All other compensation includes the following amounts:

Name	Year	N	401(k) Match <sup>(a)</sup>	I	Dual Living <sup>(b)</sup>		Travel Reimbursement		rizes - t Cards	Total		
William J.												
Berger	2020	\$	11,400	\$	_	\$	_	\$		\$	11,400	
Robert L. Lane	2020	\$	11,400	\$	_	\$	_	\$	102	\$	11,502	
Kris W. Hillstrand	2020	\$	11,400	\$	80,783	\$	56,250	\$	256	\$	148,689	
Walter A. Baker	2020	\$	11,400	\$	_	\$	_	\$	_	\$	11,400	
Michael Grasso	2020	\$	11,400	\$	_	\$	_	\$	_	\$	11,400	
John Santo Salvo	2020	\$	11,400	\$	_	\$		\$	_	\$	11,400	

<sup>(a)</sup> Amounts reflect matching contributions made for the referenced fiscal year on behalf of each named executive officer to the Company's 401(k) plan.

<sup>(b)</sup> Amount reflects payment of Mr. Hillstrand's living expenses in Houston, TX. Amount reflects actual cost to the Company and taxes paid by the Company associated with the taxable amount imputed to Mr. Hillstrand.

### **GRANTS OF PLAN-BASED AWARDS DURING FISCAL YEAR 2020**

The following table presents information regarding grants of equity-based awards made to our named executive officers during 2020.

Name	Grant Date	All Other Stock Awards: Number of Shares <sup>(1)</sup>	Grant Date Fair Value of Stock Awards <sup>(2)</sup>
William J. Berger	3/12/2020	33,544	\$ 385,756
Robert L. Lane	3/12/2020	91,259	\$ 1,049,479
Kris W. Hillstrand	3/12/2020	91,378	\$ 1,050,847
Walter A. Baker	3/12/2020	87,790	\$ 1,009,585
Michael Grasso	3/12/2020	64,026	\$ 736,299
John Santo Salvo	3/12/2020	71,433	\$ 821,480

<sup>(1)</sup> These restricted stock unit awards were made pursuant to our 2019 Long-Term Incentive Plan and vest in one-third increments on each of the first three anniversaries of the date of grant.

<sup>(2)</sup> The amounts disclosed in this column represent the aggregate grant date fair value of the restricted stock unit awards granted to each named executive officer. Under SEC rules, the amounts shown exclude the impact of estimated forfeitures related to service-based vesting conditions. The grant date fair value of the awards is calculated using the closing price of our common stock on the date of grant. For additional information, see Note 14 to our consolidated financial statements in our 2020 Form 10-K.

# OUTSTANDING EQUITY AWARDS AT FISCAL YEAR END

			Option Awa	ards	;		Stock	٩wa	ards
Name		Number of Securities underlying unexercised options exercisable	Number of securities underlying unexercised options unexercisable	ex	Option cercise price	Option expiration date	Number of shares or units of stock that have not vested <sup>(1)</sup>	C	arket value of share or units that have not vested <sup>(2)</sup>
William J. Berger		470,521	—	\$	24.87	4/7/2026			
		1,176,303	—	\$	12.44	4/7/2026			
		40,720	—	\$	27.16	4/2/2028			
		143,163	—	\$	13.58	4/2/2028			
							714,286	\$	32,235,727
							33,544	\$	1,513,841
	Total	1,830,707					747,830	\$	33,749,568
Robert L. Lane		—	_				41,667	\$	1,880,432
							7,564	\$	341,363
							83,695	\$	3,777,155
	Total						132,926	\$	5,998,950
Kris W. Hillstrand		69,531	_	\$	24.87	4/7/2026			
		173,828	—	\$	12.44	4/7/2026			
		6,429	—	\$	27.16	4/2/2028			
		21,431	—	\$	13.58	4/2/2028			
							36,111	\$	1,629,689
							13,661	\$	616,521
							77,717	\$	3,507,368
	Total	271,219					127,489	\$	5,753,578
Walter A. Baker		_	_	\$	_				
		—	_	\$	—				
							36,111	\$	1,629,689
							11,269	\$	508,570
							76,521	\$	3,453,393
	Total						123,901	\$	5,591,652
Michael Grasso		64,294	_	\$	24.87	1/29/2028			
		90,021	_	\$	12.44	1/29/2028	25,000	\$	1,128,250
							9,244	\$	417,182
							54,782	\$	2,472,312
	Total	154,315					89,026	\$	4,017,744
John Santo Salvo		69,531	_	\$	24.87	5/15/2027			
		107,158	_	\$	12.44	5/15/2027			
							25,000	\$	1,128,250
							8,695	\$	392,405
							10,565	\$	476,798

		 	52,173	\$ 2,354,567
Total	176,689	 	96,433	\$ 4,352,020

(1) These restricted stock unit awards were made pursuant to our 2019 Long-Term Incentive Plan ("2019 Plan") and vest one-third per year over three years beginning on the first anniversary of the date of grant except for Mr. Berger whose award vests one-seventh per year over seven years. All awards are subject to acceleration of vesting upon the occurrence of certain events related to termination of employment or change of control of the Company.

(2) With respect to restricted stock units, the amounts set forth in this column include the number of shares subject to such awards multiplied by \$44.26, the closing price of our common stock on December 31, 2020.

	Option	Aw	ards	Stock Awards					
Name	Number of Shares Acquired on Exercise (#)		Value Realized on Exercise (\$)	Number of Shares Acquired on Vesting (#)		Value Realized on Vesting (\$)			
William J. Berger		\$	—	119,047	\$	2,826,176			
Robert L. Lane	—	\$	—	20,833	\$	494,575			
Kris W. Hillstrand	—	\$	—	18,055	\$	428,626			
Walter A. Baker	214,315	\$	2,119,003	18,055	\$	428,626			
Michael Grasso	60,000	\$	1,235,856	12,500	\$	296,750			
John Santo Salvo	82,234	\$	2,422,362	12,500	\$	296,750			

# **Option Exercises and Stock Vested During Fiscal Year 2020**

# **Equity Compensation Plans**

The table below provides information relating to our equity compensation plans as of December 31, 2020, all of which have been approved by our stockholders:

Number of shares of common stock to be issued upon exercise of outstanding options, warrants and rights (1)	Weighted-average exercise price of outstanding options, warrants and rights (2)	Number of shares of common stock available for future issuance under equity compensation plans (excluding securities to be issued upon exercise of outstanding options) (3)
5,325,532	\$16.06	2,806,041

- (1) This column reflects all shares of common stock subject to outstanding options and RSUs granted under the following plans as of December 31, 2020: the 2013 Stock Option Plan of Sunnova Energy Corporation, the Stock Option Plan of Sunnova Energy Corporation and the 2019 Long-Term Incentive Plan ("LTIP").
- (2) The weighted average exercise price relates solely to outstanding stock options since shares subject to the RSUs have no exercise price.
- (3) The number of shares for issuance under the LTIP will be increased on the first day of each fiscal year beginning with the 2020 fiscal year, in an amount equal to the lesser of (i) the Company's common stock on the last day of the immediately preceding fiscal year or (ii) such number of shares determined by our Board.

### Potential Payments upon Termination or Change in Control

A form of Executive Change of Control Severance Agreement (the "Executive Severance Agreement") was adopted by our Board and entered into by each current executive officer of the Company in July 2019 in replacement of any employment, executive or other change of control agreement in effect at such time.

Under the terms of the Executive Severance Agreements, upon a termination of employment by us without "cause" prior to a "change in control" (as those terms are defined in the applicable Executive Severance Agreement), our executive officers, including the NEOs will be eligible to receive (i) 50% of the NEO's then-current annual base salary, payable in installments over the six-month period beginning with the date of termination, (ii) a prorated target annual bonus (as defined below), payable in installments over the six-month period beginning with the date of termination and (iii) reimbursement of the excess cost of COBRA continuation medical coverage over the cost of medical coverage for our active employees for six months. These severance payments are contingent upon the NEO's execution of a waiver and release of claims and compliance with non-competition and non-solicitation obligations for a six-month period beginning on the date of termination of the NEO. Upon a termination of employment by us without cause or by the NEO for good reason within 24 months following a change in control (as defined in the Executive Severance Agreement), our NEOs will be entitled to (i) 2.0 times the NEO's then current annual base salary plus 1.0 times (or 1.5 times, in the case of Mr. Berger) the NEO's target annual bonus (as defined below), payable in lump sum 60 days after the date of termination, (ii) a prorated target annual bonus, payable in lump sum 60 days after the date of termination and (iii) continued coverage at no cost under the group health plans in which the NEO and dependents participated in immediately prior to the date of termination for the 18 month period following termination. The target annual bonus is the greater of (1) the NEO's target annual bonus opportunity, determined by our board of directors for the year in which the NEO's termination occurs or, if no target annual bonus has been established for the year in which the NEO's termination occurs, the target annual bonus for the preceding year or (2) the NEO's target annual bonus for the year in which the change in control of the Company occurs.

### **Potential Payments Table**

The information below describes and quantifies certain compensation that would become payable under existing plans and arrangements if the executive's employment had terminated on December 31, 2020, given the executive's compensation as of such date and, if applicable, based on the closing price of our common stock on December 31, 2020. Due to the number of factors that affect the nature and amount of any benefits provided upon the events discussed below, any actual amounts paid or distributed may be different than the estimates presented in the table. Factors that could affect these amounts include the timing of any such event and our stock price.

Executive	Benefit	Change of Control without Termination		Change of Control with Termination w/o Cause or for Good Reason		Termination by Executive		Retirement		Death or Disability(1)	Termination Without Cause prior to Change of Control
William J. Berger	Salary	\$	_	\$	900,000	\$	_	\$	_	\$ _	\$ 225,000
	Bonus		_		1,687,500		—		_	_	675,000
	Benefit Continuation		_		36,000		_		_	36,000	9,059
	Stock Awards (2)		33,749,568		33,749,568		—		_	33,749,568	_
	Option Awards				_	_			_	 	
	Total	\$	33,749,568	\$	36,373,068	\$		\$	_	\$ 33,785,568	\$ 909,059
				_		_					
Robert L. Lane	Salary	\$	_	\$	700,000	\$	_	\$	_	\$ _	\$ 175,000
	Bonus		_		525,000		_		_	_	262,500

	Benefit Continuation		_	36,000			_		_		36,000	9,059
	Stock Awards (2)	5,998,950		5,998,950		_			_	5,998,950		_
	Option Awards		_		_		_		_		_	_
	Total	\$	5,998,950	\$	7,259,950	\$	_	\$		\$	6,034,950	\$ 446,559
Kris Hillstrand	Salary	\$	_	\$	650,000	\$	_	\$	_	\$	_	\$ 162,500
	Bonus		_		487,500		_		_		_	243,750
	Benefit Continuation		_		36,000		_		_		36,000	9,059
	Stock Awards (2)		5,753,578		5,753,578		_		_		5,753,578	_
	Option Awards		_		_		_		_		_	_
	Total	\$	5,753,578	\$	6,927,078	\$	_	\$		\$	5,789,578	\$ 415,309
						-	· · · · ·					
Walter A. Baker	Salary	\$	_	\$	650,000	\$	_	\$	_	\$	_	\$ 162,500
	Bonus		_		487,500		_		_		_	243,750
	Benefit Continuation		_		23,190		_		_		23,190	5,835
	Stock Awards (2)		5,591,652		5,591,652		_		_		5,591,652	
	Option Awards						_		_			_
	Total	\$	5,591,652	\$	6,752,342	\$		\$		\$	5,614,842	\$ 412,085
		_		-		-		-		-		
Michael Grasso	Salary	\$	_	\$	650,000	\$	_	\$	_	\$	_	\$ 162,500
	Bonus		_		487,500	•	_	•	_	•	_	243,750
	Benefit Continuation		_		_		_		_		36,000	9,059
	Stock Awards (2)		4,017,744		4,017,744		_		_		4,017,744	
	Option Awards						_		_		_	_
	Total	\$	4,017,744	\$	5,155,244	\$	_	\$		\$	4,053,744	\$ 415,309
		<u> </u>	1- 1	<u> </u>	- , ,	<u> </u>				<u> </u>	, ,	
John Santo												
Salvo	Salary	\$	-	\$	650,000	\$	-	\$	—	\$	-	\$ 162,500
	Bonus		_		487,500		_		_		_	243,750
	Benefit Continuation		-		36,000		-		_		36,000	9,059
	Stock Awards (2)		4,352,020		4,352,020		_		—		4,352,020	_
	Option Awards	-		_		_		-		_		-
	Total	\$	4,352,020	\$	5,525,520	\$		\$		\$	4,388,020	\$ 415,309

(1) Benefit continuation for death or disability only occurs following a change in control.

(2) Amount determined by the product of \$45.13, the closing price of our stock as of December 31, 2020, and the number of shares that have not vested.

### Compensation and Human Resources Committee Interlocks and Insider Participation

During 2020, Ms. Brownell and Messrs. D'Argenio (Chair), Longstreth and Morgan served on our Compensation Committee. No member of our Compensation Committee is or was an officer or employee of the Company. During 2020, no executive officer of the Company served as (i) a member of the compensation committee (or other board committee performing equivalent functions) of another entity, one of whose executive officers served on our Compensation Committee, (ii) a director of another entity,

one of whose executive officers served on our Compensation Committee, or (iii) a member of the compensation committee (or other board committee performing equivalent functions) of another entity, one of whose executive officers served as our director.

### PROPOSAL NO. 2 RATIFICATION OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

### General

The Audit Committee of our Board has selected PricewaterhouseCoopers LLP to serve as our independent registered public accounting firm for fiscal year 2021. Although it is not required to do so, our Board wishes to submit the selection of PricewaterhouseCoopers LLP for ratification by our stockholders at the Annual Meeting as a matter of good corporate governance. Even if this selection is ratified by stockholders at the Annual Meeting, the Audit Committee may in its discretion change the appointment at any time during the year if it determines that such a change would be in the best interests of our stockholders. If our stockholders do not ratify the selection of PricewaterhouseCoopers LLP, the Audit Committee will reconsider its selection. Representatives of PricewaterhouseCoopers LLP will be present at the Annual Meeting and will have an opportunity to make a statement if they wish. They will be available to respond to appropriate questions from stockholders at the Annual Meeting.

During the fiscal years ended December 31, 2020 and 2019, PricewaterhouseCoopers LLP was our independent registered public accounting firm and it provided services in the following categories and amounts:

	Year Ended December 31,						
		2020	2019				
	(in thousands)						
Audit fees(1)	\$	1,914,750	\$	1,270,425			
Audit-related fees(2)		573,675		1,260,100			
Tax fees (3)		—					
All other fees (4)		900		900			
Total	\$	2,489,325	\$	2,531,425			

- (1) Audit fees include financial statement audits and reviews under statutory or regulatory requirements and services that generally only the auditor reasonably can provide, including consents for debt and equity issuances and other attest services required by statute or regulation.
- Audit related fees consist of assurance and related services that are traditionally performed by the auditor such as comfort letter work in connection with registration statements, including the initial public offering, accounting assistance and due diligence in connection with proposed acquisitions or sales, consultations concerning financial accounting and reporting standards and audits of stand-alone financial statements or other assurance services not required by statute or regulation.
   (2) No ten control of stand-alone financial statements or other assurance services not required by statute or regulation.
- (3) No tax services were provided in either of the reported periods.
- (4) All other fees primarily reflect accounting research software license costs.

### Audit Committee Pre-Approval Policies and Procedures

Our Audit Committee has established a policy governing our use of the services of our independent registered public accounting firm. Under this policy, our Audit Committee is required to preapprove all audit and non-audit services performed by our independent registered public accounting firm in order to ensure the provision of such services does not impair the public accountants' independence. All fees paid to PricewaterhouseCoopers LLP for our fiscal years ended December 31, 2020 and 2019 were pre-approved by our Audit Committee.

### **Vote Required**

Ratification of the appointment of PricewaterhouseCoopers LLP as the Company's independent registered public accounting firm requires the affirmative vote of the holders of a majority of the shares of common stock present or represented by proxy who are entitled to vote, and who voted for or against the proposal, at a meeting at which a quorum is present. Abstentions and broker non-votes will have no effect

the outcome of the ratification of the appointment of PricewaterhouseCoopers LLP as the Company's independent registered public accounting firm.

# Recommendation of our Board

*Our* Board recommends a vote "FOR" ratification of the appointment of PricewaterhouseCoopers LLP as the Company's independent registered public accounting firm.

# AUDIT COMMITTEE REPORT

Management is primarily responsible for the Company's financial statements and the reporting process, including the systems of internal controls. PricewaterhouseCoopers LLP, the Company's independent registered public accounting firm, is responsible for performing an independent integrated audit of the Company's consolidated financial statements and internal control over financial reporting in accordance with the standards of the Public Company Accounting Oversight Board and for issuing a report on those statements and the Company's effectiveness of internal control over financial reporting. As the Audit Committee, we:

- set the "tone at the top" and promote the importance of a culture that supports the integrity of the financial reporting process within the Company;
- oversee the processes for monitoring auditor independence;
- oversee the financial reporting process and internal control system on behalf of the Board of Directors;
- oversee the implementation of new accounting standards;
- oversee and participate in the resolution of internal control issues, where identified;
- communicate with the outside auditor on matters related to the conduct of the audit and on critical audit matters expected to be described in the auditor's report; and
- review and understand non-GAAP financial measures, and related company policies and disclosure controls.

The Audit Committee met in person once, with an additional four conference call meetings, during 2020 for a total of five meetings. At various times during the 2020 fiscal year, the Audit Committee met with PricewaterhouseCoopers LLP and the internal auditors, with and without management present.

In the course of fulfilling our oversight responsibilities, we reviewed and discussed the audited financial statements, as well as Management's Discussion and Analysis, included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2020, with management and PricewaterhouseCoopers LLP.

This review included a discussion of, among others:

- all critical accounting policies followed by the Company;
- the reasonableness of significant financial reporting issues and judgments made in connection with the preparation of the Company's financial statements, including the quality of the Company's accounting principles;
- the integrity and effectiveness of the Company's disclosure controls;
- the clarity and completeness of financial disclosures;
- the adequacy of internal controls that could significantly affect the Company's financial statements;
- items that could be accounted for using alternative treatments within GAAP;
- any significant deficiencies in internal control over financial reporting raised by PricewaterhouseCoopers LLP during its audit of the Company's financial statements and internal control over financial reporting; and
- the potential effects of regulatory and accounting initiatives, as well as any off balance sheet structures, on the Company's financial statements.

Based on the review and discussions referred to above, we recommended to the Board of Directors that the audited financial statements referred to above be included in the Company's 2020 Form 10-K.

We have discussed with PricewaterhouseCoopers LLP the matters required to be discussed by AS 1301 (Communications with Audit Committees), as adopted by the Public Company Accounting Oversight Board and approved by the SEC.

We have received and reviewed audit and non-audit fees paid to PricewaterhouseCoopers LLP during 2020, including those pre-approved pursuant to the Company's policy and in compliance with PCAOB Rule 3524. We reviewed and approved the Company's policies regarding the provision of non-audit services by PricewaterhouseCoopers LLP to the Company and the hiring of employees of PricewaterhouseCoopers LLP by the Company.

We reviewed the independence of PricewaterhouseCoopers LLP from the Company and its management. This review included receipt and review of independence communications from PricewaterhouseCoopers LLP required by the PCAOB's Rule 3526.

As the Audit Committee, we approved the appointment of PricewaterhouseCoopers LLP as the Company's independent registered public accounting firm. In connection with that approval, we

- reviewed the scope of an overall plan for the annual audit for 2021;
- approved an estimate of audit related fees to be provided by PricewaterhouseCoopers LLP; and
- considered PricewaterhouseCoopers LLP's description of their quality control procedures.

#### Additionally, we

- reviewed the scope of the internal audit plan for 2021;
- reviewed the adequacy of certain financial policies;
- reviewed and discussed the results of meetings of the Company's Disclosure Committee;
- on a quarterly basis, reviewed the Company's financial results prior to their public issuance;
- reviewed the Company's compliance with certain legal and regulatory requirements;
- reviewed the performance of the internal audit function;
- reviewed significant legal developments as described by management of the Company; and
- reviewed all complaints in accordance with the Company's Whistleblower Policy.

Audit Committee: Mark Longstreth Akbar Mohamed Michael Morgan C. Park Shaper - Chair

April 8, 2021

### ADDITIONAL INFORMATION

#### **Delinquent Section 16 (a) Reports**

Section 16(a) of the Exchange Act requires our officers and directors, and persons who own more than 10% of a registered class of our equity securities, to file reports of ownership and changes in ownership with the SEC. Such persons are required to furnish us with copies of all Section 16(a) reports or forms they file. Based solely on our review of the copies of such forms we have received, and written representations from certain reporting persons that no reports on Form 5 were required for those persons, we believe that, during the period from January 1, 2020 through December 31, 2020, all filing requirements applicable to our officers, directors and stockholders owning greater than 10% of our outstanding common stock were complied with.

#### Annual Report to Stockholders

Our 2020 Annual Report to Stockholders, which includes a copy of the 2020 Form 10-K containing our consolidated financial statements for the fiscal year ended December 31, 2020, has been furnished to all stockholders, primarily via the Internet and alternatively by mail if requested. The Annual Report is not part of the proxy solicitation material.

#### **Stockholder Proposals**

Stockholder Proposals in the Proxy Statement. Proposals from our stockholders intended to be included in our proxy statement for the 2022 Annual Meeting of Stockholders must be received at our principal executive offices (directed to our Secretary at the address indicated on the first page of this proxy statement) no later than February 18, 2022 and must comply with the requirements of the proxy rules promulgated by the SEC in order to be included in the proxy statement and form of proxy related to that meeting.

*Director Nominations for Inclusion in our* 2022 *Proxy Materials.* For the 2022 annual meeting, notice of a director nomination must be received at our principal executive offices (directed to our Secretary at the address indicated on the first page of this proxy statement) during the period beginning January 19, 2022, and ending February 18, 2022.

Other Proposals or Nominations to be Brought before our 2022 Annual Meeting. Proposals of business and/or nominations of Director candidates from our stockholders that are not intended to be included in our proxy materials for the 2022 Annual Meeting of Stockholders must be received at our principal executive officer (directed to our Secretary at the address indicated on the first page of this proxy statement) during the period beginning January 19, 2022, and ending February 18, 2022.

### **Other Matters**

Management does not intend to bring any other matters before the meeting and has not been informed that any matters are to be presented by others. In the event any other matters properly come before the meeting, the persons named in the enclosed form of proxy will vote the proxies under discretionary authority therein in accordance with their judgment on such matters.

Your vote is very important. It is important that your shares be represented. Please take a moment now to vote your proxy over the Internet, by telephone, or by completing and signing the form of proxy and promptly returning it in the envelope provided. We will provide, without charge, upon written request of any stockholder, a copy of our 2020 Annual Report to Stockholders, including consolidated financial statements and financial statement schedules. Please direct such request to the Secretary, Sunnova Energy International Inc., 20 East Greenway Plaza, Suite 540, Houston, Texas 77046, 281-417-0960.

Walter A. Baker Executive Vice President, General Counsel and Secretary

Houston, Texas April 8, 2021